



COMBINED ANNUAL SHAREHOLDERS' MEETING

Thursday, 13 June 2024 at 14:30 9, place Vendôme, 75001 Paris

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On our website:

Find all the documents relating to the Meeting of 13 June 2024 on our website www.shareholders.antin-ip.com under "Shareholders' Meetings"



MESSAGE FROM THE CHAIRMAN OF THE BOARD AND CHIEF EXECUTIVE OFFICER



ALAIN RAUSCHER
Chairman of the Board and
Chief Executive Officer

"... we delivered strong financial results and the outlook for infrastructure in general and Antin in particular remains promising."

Dear Shareholders,

On behalf of the Board of Directors, we are pleased to invite you to the Annual Shareholders' Meeting of Antin Infrastructure Partners ("Antin" or the "Company"), which will be held at 14:30 on 13 June 2024, at 9, place Vendôme, 75001 Paris (the "Meeting" or the "Shareholders' Meeting").

During the event, we will look back at the highlights of 2023 and we will share an assessment of the progress we have made in the first months of 2024 towards the implementation of our long-term growth agenda. While infrastructure assets continued to demonstrate their intrinsic resilience in 2023, the past year was one of the most challenging market environments for private infrastructure deal activity and fundraising in recent history. Despite this context, we delivered strong financial results and the medium-term outlook for infrastructure in general and Antin in particular remains promising.

We look forward to sharing further perspectives on those topics at our Shareholders' Meeting, and we look forward to welcoming you to this event. You will have an opportunity to submit written questions until **Friday 7 June 2024**, which we will answer at the Meeting or in writing on our website. You will also be able to ask questions during the Meeting. In this convening brochure, you will find all the practical details, the agenda and a detailed presentation of the resolutions that will be submitted for your approval.

We thank you for your support and look forward to seeing you on 13 June 2024.

Sincerely,

ALAIN RAUSCHER

Chairman and CEO

2023 ACTIVITY UPDATE -

FUNDRAISING, INVESTMENT AND EXIT ACTIVITY

(in €bn)	2023	2022
AUM	31.1	30.6
FPAUM	20.2	19.1
Fundraising	1.8	8.2
Fundraising incl. co-investments	2.4	8.2
Investments	2.0	2.7
Investments incl. co-investments	2.1	3.5
Gross exits	-	2.2
Gross exits incl. co-investments	-	2.4

AUM reached €31.1 billion at the end of 2023, increasing by +1.7% from €30.6 billion at the end of 2022. Fee-Paying AUM amounted to €20.2 billion at the end of 2023, up +5.8% from €19.1 billion at the end of 2022. In a challenging environment entry at the end of 2022. In a challenging environment with continued high inflation, increasing interest rates and a slower fundraising environment, Antin remained active in deploying and in raising capital.

Fundraising amounted to €1.8 billion in 2023 (€2.4 billion including co-investment), of which €1.6 billion related to Flagship Fund V and €0.2 billion to NextGen Fund I. Fundraising conditions remained complex primarily due to Fund Investor liquidity and capital allocation constraints. Despite these challenges, Flagship Fund V passed €9.0 billion in commitments in 2023, representing 90% of the Fund's target size of €10 billion and already a significant up-sizing of close to +40% compared to the €6.5 billion raised for Flagship Fund IV. Fundraising continues into 2024. NextGen Fund I successfully held a final closing at €1.2 billion in the fourth quarter of 2023, reaching its target size and demonstrating Antin's ability to successfully raise capital for new investment strategies. Antin also achieved significant strategic fundraising objectives, including strong re-investments from its existing Fund Investors, a significant expansion of its Fund Investor base, as well as continued geographic diversification. Across its three investment strategies, Antin had more than 320 Fund Investors, up +60% since its Initial Public Offering on 27 September 2021.

Investments totalled €2.0 billion in 2023 (€2.1 billion including co-investment), with four investments announced across the Flagship and NextGen investment strategies. The cash tender offer for 100% of OPDEnergy was announced in the second quarter of 2023 and marked the second portfolio investment of Flagship Fund V. The offer received the regulatory approval of the Spanish authorities in the first quarter of 2024. The acquisition of Consilium Safety announced in the fourth guarter of 2023 marked the third portfolio investment of Flagship Fund V, resulting in the Fund being ~26% committed as of 31 December 2023. NextGen Fund I announced two investments in 2023 including the acquisition of smart grid business PearlX and a joint venture with Enviro, backed by Michelin, to create the world's first large-scale tyre recycling plant. Both investments demonstrate Antin's strong commitment to the energy transition and circular economy. NextGen Fund I was ~48% committed as of 31 December 2023. While Mid Cap Fund I announced no new investments in 2023, additional capital was invested in the existing portfolio companies, resulting in the Fund being ~47% committed as of 31 December 2023. Antin announced its investment in Excellence Imagerie on 22 January 2024, after the end of the reporting period.

Realisations slowed in 2023 consistent with the broader private market exit activity. Antin signed and completed the sale of Hesley group in the fourth quarter of 2023.

AUM AND FPAUM

(in €bn)	AUM	FPAUM
Beginning of period, 31-Dec-2022	30.6	19.1
Gross inflows	2.4	2.1
Step-downs	-	-
Realisations ⁽¹⁾	(1.6)	(1.0)
Revaluations	(0.3)	-
END OF PERIOD, 31-DEC-2023	31.1	20.2
Change in %	+1.7%	+5.8%

⁽¹⁾ Gross exits for AUM and at cost exits for FPAUM.

No step-down was realised in 2023 as Flagship Fund V, Mid Cap Fund I and NextGen Fund I remained in their investment period and therefore continued to earn fees on committed capital.

Realisations decreased AUM by €1.6 billion, reflecting the completion of the exit of lyntia Networks (Flagship Fund III and Fund III-B), which was announced in 2022 and completed in the first quarter of 2023. Antin signed and completed the sale of Hesley (Flagship Fund III) in the fourth quarter of 2023. Flagship Fund III and Fund III-B were 38% and 26% realised respectively as of 31 December 2023. Flagship Fund II remained 92% realised, with one portfolio company left.

INVESTMENT PERFORMANCE

All Funds continued to perform either on plan or above plan, supported by continued growth and robust margin evolution across the portfolio, and demonstrating the strength of Antin's risk-reward investment framework and the resilience of the portfolio companies held by the Antin Funds. Flagship Funds II and III are ahead of plan with Gross Multiples of 2.6x and 1.8x respectively. Flagship Fund IV and Fund III-B are early in their

post-investment periods and performing on plan with Gross Multiples of 1.3x and 1.6x. Mid Cap Fund I, NextGen Fund I and Flagship Fund V are in the investment period and continue to deploy capital and build their respective portfolios. They display Gross Multiples of 1.2x, 1.0x and 1.1x respectively. Gross Multiples of all Antin Funds remained mostly stable throughout the year.

KEY STATS BY FUND

(€bn) Fund	Vintage	AUM	FPAUM	Committed capital	% committed	% realised	Gross Multiple	Expectation
FLAGSHIP								
Fund II	2013	0.6	0.3	1.8	87%	92%	2.6x	Above plan
Fund III ⁽¹⁾	2016	5.6	2.0	3.6	89%	38%	1.8x	Above plan
Fund IV	2019	10.9	4.6	6.5	87%	-	1.3x	On plan
Fund III-B	2020	1.5	0.8	1.2	88%	26%	1.6x	On plan
Fund V ⁽²⁾	2022	8.9	9.0	9.0	26%	-	1.1x	On plan
MID CAP								
Fund I	2021	2.2	2.2	2.2	47%	-	1.2x	On plan
NEXTGEN								
Fund I	2021	1.4	1.2	1.2	48%	-	1.0x	On plan

(€bn)			Committed	COST	OF INVEST <i>N</i>	IENTS	VALU	E OF INVESTA	MENTS
Fund	Vintage	FPAUM	capital	Total	Realised	Remaining	Total	Realised	Remaining
FLAGSHIP									
Fund II	2013	0.3	1.8	1.6	1.3	0.3	4.1	3.8	0.3
Fund III ⁽¹⁾	2016	2.0	3.6	2.9	0.7	2.3	5.9	2.0	3.9
Fund IV	2019	4.6	6.5	4.6	-	4.6	6.2	-	6.2
Fund III-B	2020	0.8	1.2	1.1	0.3	0.8	1.8	0.5	1.3
Fund V ⁽²⁾	2022	9.0	9.0	0.8	-	0.8	1.0	-	1.0
MID CAP									
Fund I	2021	2.2	2.2	0.9	-	0.9	1.1	-	1.1
NEXTGEN									
Fund I	2021	1.2	1.2	0.2	-	0.2	0.2	-	0.2

^{(1) %} realised and value of investments include the partial sale of portfolio companies from Flagship Fund III to Fund III-B.

⁽²⁾ Fundraising ongoing. % invested calculated based on the Fund's target commitments.

ANALYSIS OF THE CONSOLIDATED INCOME STATEMENT ON AN UNDERLYING BASIS

The IFRS accounting presentation of the consolidated income statement does not allow for an analysis of the earnings of Antin on a comparable basis. For this reason, Antin presents its consolidated income statement on an underlying basis, excluding non-recurring

items. The differences between the IFRS accounting presentation and underlying presentation are explained below (please see Section "Reconciliation of IFRS results and underlying results" of this document).

(in €m)	2023	2022
Management fees	278.4	209.2
Carried interest and investment income	(1.2)	2.1
Administrative fees and other revenue	5.7	2.8
Total revenue	282.9	214.2
Personnel expenses	(74.2)	(64.5)
Other operating expenses & tax	(33.2)	(31.2)
Total operating expenses	(107.4)	(95.7)
Underlying EBITDA	175.5	118.5
% margin	62%	55%
Depreciation and amortisation	(16.1)	(13.4)
Underlying EBIT	159.4	105.1
Net financial income and expenses	10.6	(1.6)
Underlying profit before income tax	170.0	103.5
Income tax	(42.1)	(23.8)
% income tax	25%	23%
UNDERLYING NET INCOME	127.9	79.7
% margin	45%	37%
Underlying earnings per share (in €)		
before dilution	0.73	0.46
after dilution	0.73	0.44
Weighted average number of shares		
before dilution	175,571,129	174,531,363
after dilution	176,316,749	181,978,992

Revenue

Revenue reached €282.9 million in 2023, up +32.1% compared with 2022. This strong increase was driven by higher management fees, which accounted for more than 98% of total revenue. They are generated by Funds raised with a contractual duration of 10 years and provide significant predictability to Antin's revenue.

Management fees in 2023 totalled €278.4 million, up +33.1% or €69.2 million compared with 2022. They benefited from the scale-up of the Flagship investment strategy and the successful final closing of the inaugural NextGen Fund. Management fees from Flagship Funds grew by €62.5 million. Flagship Fund V generated an additional €91.4 million in fees in 2023, benefitting from a twelve-month contribution to revenue in 2023 compared to a five-month contribution in 2022, and from additional funds raised during the year. The Fund was activated on 2 August 2022

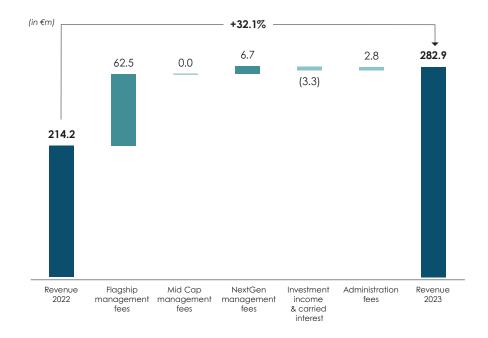
and Fund Investors admitted after 31 December 2022 were charged catch-up fees of €9.6 million in 2023, ensuring equal treatment of all Fund Investors. Management fees for Flagship Fund IV decreased by €22.5 million in 2023 as the Fund entered the post-investment period on 2 August 2022. From that date, Flagship Fund IV began charging management fees at a lower fee rate on the remaining cost of investments not yet realised. Due to the realisation of investments, management fees from Flagship Fund III and Fund III-B declined by €3.6 million and €1.2 million respectively. Management fees generated by Antin's latest investment strategy, NextGen, increased by €6.7 million in 2023. Fundraising of NextGen Fund I continued in 2023 until the Fund held its final closing at target in the fourth quarter. The Fund recognised €4.1 million of catch-up fees.

The effective management fee rate⁽¹⁾ stood at 1.32% in 2023 compared with 1.35% in 2022. The slight decrease in the effective management fee rate is driven primarily by Flagship Fund IV moving from the investment period to the post-investment period on 2 August 2022, and therefore charging a management fee rate of approximately 1.2% compared to approximately 1.5% before.

In addition, carried interest and investment income recorded a loss of \in (1.2) million in 2023, compared with a gain of \in 2.1 million

in 2022. Carried interest revenue amounted to €(0.1) million and investment income amounted to €(1.0) million in 2023. The recognition of negative investment income is primarily due to the ordinary J-curve effects related to Flagship Fund V and NextGen Fund I, which are early in the Fund's life cycle. In particular, Flagship Fund V is incurring Fund level expenses for the evaluation of investment opportunities and management fees while only one portfolio company was subject to revaluation.

REVENUE BRIDGE



Underlying EBITDA

Underlying EBITDA reached €175.5 million in 2023, up +48.2%, significantly above the revenue growth of +32.1%. It benefited from operating leverage and resulted from a larger increase in revenues than in the cost base, following the hirring of employees and investments in the operating platform in prior years. The underlying EBITDA margin stood at 62%, up 7 percentage points compared to 2022. Excluding catch-up fees, the underlying EBITDA margin stood at 60% compared with 55% in 2022, up 5 percentage points. The growth in underlying EBITDA and the margin demonstrate the scalability of Antin's business model and the benefits of its embedded operating leverage.

Total operating expenses amounted to \in 107.4 million in 2023, an increase of +12.2% driven by higher personnel expenses.

Personnel expenses stood at €74.2 million in 2023, up +15.1% driven by higher headcount to support growth, inflation-linked wage increases and promotions. The number of employees, excluding the Fund administration team based in Luxembourg, grew by +10.9%, from 174 as of 31 December 2022 to 193 as of 31 December 2023. The number of employees increased primarily in the investment team and in operations. The investment

team continued to be strengthened to accompany the growth in Fee-Paying AUM. Hiring in New York outpaced other office locations in support of Antin's growth plans in North America. The build-out of the operations team was linked to the growth of the group and enhances the platform's scalability. It included among other areas key hires in technology and sustainability. The remaining increase in personnel expenses was mainly driven by wage increases related to inflation and promotions. Wages increased by approximately 5% on average excluding the effects of promotions. Seven professionals were promoted to Partner in addition to other promotions across the firm, both effective on 1 January 2023.

Other operating expenses and taxes totalled €33.2 million in 2023, up by +6.2%. The largest share of the increase came from administration fees, which are related to Antin's in-house Fund administration platform based in Luxembourg and recharged to the Funds, generating an equal amount of revenue and therefore no impact on EBITDA. No placement fees were expensed in the year compared to €2.7 million in 2022. Other operating expenses excluding administration fees and placement fees increased by +6.9%, broadly in-line with inflation.

⁽¹⁾ Excluding catch-up fees and management fees for Fund III-B

Underlying net income

Underlying net income amounted to €127.9 million in 2023, up +60.6% compared with €79.7 million in 2022. This growth reflects the significant revenue growth from fundraising and the benefits of operating leverage.

Depreciation & amortisation stood at €16.1 million in 2023, up +20.3% driven by the amortisation of placement fees related to fundraising and the depreciation linked to the recognition of right-of-use assets related to lease agreements for the expansion of the group's offices in Paris and London.

The net financial result increased significantly to an income of €10.6 million in 2023, from a €(1.6) million expense in 2022. This is primarily due to the allocation of Antin's significant cash

balances to short-term deposit accounts and money market instruments earning interest following increases in interest rates.

Income tax totalled €42.1 million in 2023. The effective tax rate increased from 23% to 25%, due mostly to changes in the United Kingdom effective as of 1 April 2023, increasing the corporate tax rate from 19.0% to 25.0%.

Underlying Earnings Per Share (EPS) after dilution amounted to €0.73 per share in 2023, up +65.7% compared with €0.44 per share in 2022. This increase is driven primarily by the increase in the underlying net income. It also benefitted from lower dilution effects related to the free share plan.

Distribution to Shareholders

At the Shareholders' Meeting, a full-year distribution of $\{0.71\}$ per share will be proposed to shareholders for fiscal year 2023, representing an increase of +69% compared with the previous year. The total estimated payout would amount to $\{1.27.2\}$ million, representing a payout ratio of close to 100% of the underlying net income. The proposed distribution will be entirely paid out of distributable income.

To provide shareholders with a more regular cash distribution, the distribution will be paid in two instalments. The first instalment of €0.32 per share, equivalent to €57.3 million, took place on 16 November 2023 and the balance of €0.39 per share, equivalent to €69.9 million, will be paid on 19 June 2024, with the ex-dividend date set for 17 June 2024.

RECONCILIATION OF IFRS RESULTS AND UNDERLYING RESULTS

The differences between the IFRS accounting presentation and the underlying presentation of the consolidated income statement relate to the effects of the non-recurring free share plan and the hedge transactions associated with that plan.

(in €m, year ended 31-Dec)	Underlying basis	Non-recurring items	IFRS basis	
Management fees	278.4	-	278.4	
Carried interest and investment income	(1.2)	-	(1.2)	
Administrative fees and other revenue net	5.7	-	5.7	
Total revenue	282.9	-	282.9	
Personnel expenses	(74.2)	(60.8)	(135.0)	
Other operating expenses & tax	(33.2)	(0.2)	(33.4)	
Total operating expenses	(107.4)	(61.1)	(168.4)	
EBITDA	175.5	(61.1)	114.4	
Depreciation and amortisation	(16.1)	-	(16.1)	
EBIT	159.4	(61.1)	98.3	
Net financial income and expenses	10.6	(3.6)	7.0	
Profit before income tax	170.0	(64.7)	105.3	
Income tax	(42.1)	11.5	(30.5)	
NET INCOME	127.9	(53.1)	74.8	

Non-recurring expenses in 2023 related entirely to the free share plan and expenses associated with the plan, including the hedge transaction. As of 31 December 2023, the grant value of €172.4 million has been fully recognised as a compensation expense over the two years following the initial grant period. For further details on the accounting treatment and expected dilution related to the free share plan, please refer to Note 6.3 "Share-based payment plans" of the consolidated income statement included in the Company's 2023 Universal Registration Document.

In 2023, Antin recognised \leqslant 60.8 million in personnel expenses related to the free share plan, of which \leqslant 57.2 million related to compensation expenses and \leqslant 3.7 million to social charges. Antin also recognised financial expenses of \leqslant 3.6 million related to the hedge transaction associated with the free share plan and a \leqslant 11.5 million tax impact mainly related to the reduction of its income tax liability following the vesting of the shares.

ANALYSIS OF THE CONSOLIDATED BALANCE SHEET

The following table presents the principal changes that took place in the consolidated balance sheet in 2023. To improve the readability of the consolidated statement of financial position, certain line items of a similar nature have been combined.

(in €m)	31-Dec-2023	31-Dec-2022
Property and equipment	20.6	19.0
Right-of-use assets	49.8	50.6
Financial assets	53.4	41.6
Deferred tax assets and other non-current assets	17.1	17.2
Total non-current assets	140.9	128.4
Cash and cash equivalents	423.9	422.0
Accrued income	14.4	8.7
Other current assets	38.4	37.7
Total current assets	476.7	468.4
TOTAL ASSETS	617.7	596.8
Total equity	497.5	473.5
Borrowings and financial liabilities	-	-
Lease liabilities	50.1	51.9
Other non-current liabilities	4.1	8.3
Total non-current liabilities	54.1	60.2
Borrowings and financial liabilities	-	-
Lease liabilities	7.4	6.0
Income tax liabilities	14.6	1.8
Other current liabilities	44.0	55.3
Total current liabilities	66.0	63.1
TOTAL EQUITY AND LIABILITIES	617.7	596.8

The consolidated balance sheet remained strong as at 31 December 2023, with €423.9 million in cash and cash equivalents and no borrowings or financial liabilities. To the Company's knowledge, there has been no material change in the Company's financial position since 31 December 2023 other than those described in the Company's 2023 Universal Registration Document.

ANALYSIS OF THE CONSOLIDATED CASH FLOW STATEMENT

(€m)	2023	2022
Inflow/(outflow) related to operating activities	125.8	103.9
Of which (increase)/decrease in working capital requirement	(43.4)	(6.0)
Inflow/(outflow) related to investing activities	(17.8)	(23.9)
Of which investment in financial assets	(18.7)	(8.7)
Of which purchase of property and equipment	(5.2)	(15.4)
Of which proceeds related to financial assets	7.4	-
Of which net change in other financial assets	(1.3)	0.2
Inflow/(outflow) related to financing activities	(105.6)	(50.7)
Of which dividends paid	(106.1)	(43.6)
Of which payment of lease liabilities	(6.0)	(3.4)
Of which disposal/(repurchase) of treasury shares	(4.3)	(1.2)
Of which net financial interest received and paid	10.7	(2.4)
Net Increase/(decrease) in cash and cash equivalents	2.3	29.3
Cash and cash equivalents, beginning of period	422.0	392.6
Translation differences on cash and cash equivalents	(0.4)	0.1
CASH AND CASH EQUIVALENTS, END OF PERIOD	423.9	422.0

Cash and cash equivalents as of 31 December 2023 amounted to €423.9 million, compared with €422.0 million as of 31 December 2022, a net increase of €1.9 million. Antin's cash position results from the primary funds raised in 2021 as part of its Initial Public Offering. It is primarily denominated in euros and held in cash deposit accounts within financial institutions.

Net cash inflow from operating activities amounted to \in 125.8 million in 2023, compared to a net cash from operating activities of \in 103.9 million in 2022, primarily driven by the growth of the business and increased management fees. Working capital requirement (WCR) increased by \in 43.4 million in 2023, compared to an increase of \in 6.0 million in 2022.

Net cash outflow used in investing activities amounted to €17.8 million in 2023, compared with €23.9 million in 2022. Antin recorded investments in financial assets of €18.7 million in 2023,

consisting of capital calls for Antin's investment in its Funds. Investments in property and equipment amounted to \leqslant 5.2 million and consisted primarily of the extension of the London offices. Antin received a distribution of \leqslant 7.4 million related to its investment in Fund III-B following the exit of lyntia Networks.

Net cash outflow used in financing activities amounted to \in 105.6 million in 2023, compared with \in 50.7 million in 2022. A total of \in 106.1 million was paid to shareholders in 2023 in two distributions. The first distribution of \in 0.28 per share, equivalent to \in 48.9 million, was paid in cash as from 12 June 2023 following the approval of the 2023 shareholders' meeting. The second distribution related to the interim dividend of \in 0.32 per share, for which \in 57.2 million was paid in cash as from 16 November 2023. The group also received financial interests of \in 10.7 million in 2023 earned on the significant cash position held in short-term deposit accounts.

CONTRACTUAL OBLIGATIONS, COMMERCIAL COMMITMENTS AND OFF-BALANCE SHEET ARRANGEMENTS

Antin has certain off-balance sheet commitments, mainly corresponding to capital commitments in relation to investments in the Antin Funds and financial commitments in relation to borrowinas from credit institutions.

Antin instituted a policy of making direct co-investments of approximately 1% into the Antin Funds in addition to the 20% participation made in the carry vehicles in relation to carried interest entitlement.

Antin's commitments in relation to its investments in the Antin Funds and in carried interest totalled €184.2 million as of 31 December 2023, of which €128.9 million is uncalled capital that constitutes an off-balance sheet commitment. It included €108.7 million related to investments in the Antin Funds and €20.2 million related to investments in carried interest.

For further details on Funds' investments, please refer to Notes 14 "Financial assets" and 26 "Off-balance sheet commitments" of the consolidated income statement included in the Company's 2023 Universal Registration Document.

SIGNIFICANT EVENTS SINCE 31 DECEMBER 2023

There has been no significant change in the financial performance of Antin since 31 December 2023. Antin is not aware of any trends, uncertainties, obligations or events that are reasonably likely to impact its prospects, other than those described in Section 3 "Risks factors" of the Company's 2023 Universal Registration Document.

Acquisition of Excellence Imagerie

Antin announced on 22 January 2024 an investment in Excellence Imagerie, a leading medical imaging group in France. Excellence Imagerie marks Antin's sixth investment for Mid Cap Fund I. Antin aims to further support Excellence Imagerie's unique positioning, which focuses on the quality and accessibility of care by relying on expert radiologists.

CORPORATE GOVERNANCE —

3.1 EXECUTIVE MANAGEMENT

3.1.1 Chairman of the Board and Chief Executive Officer

On 18 June 2021, the Board of Directors decided to combine the offices of Chairman of the Board of Directors and Chief Executive Officer, currently held by Alain Rauscher.

The governance structure is designed to allow for efficient and rapid decision-making, consistent with Antin's business and operating procedures and the relative ownership of its controlling shareholders.

The re-appointment of Alain Rauscher as Director will be submitted for approval at the Shareholders' Meeting. In the event that he is re-appointed as Director, Alain Rauscher will continue to hold

the combined offices of Chairman of the Board of Directors and Chief Executive Officer for the duration of his term of office. In view of the upcoming expiry of the Chairman of the Board and Chief Executive Officer's term of office, the Board of Directors again considered whether it was appropriate to continue combining the leadership roles, and concluded that this governance structure still presents the aforementioned advantages. Consequently, it remains a suitable and appropriate governance model considering the operational requirements of Antin and the specific nature of its ownership structure.

3.1.2 Deputy Chief Executive Officer

Mark Crosbie held the position of Deputy Chief Executive Officer until 7 November 2023 inclusive, following which he transitioned to a role focused on Antin's investment activity as Co-Chairman of the Investment Committee, contributing his sound judgment

and substantial investment experience. He remains Vice-Chairman of the Board of Directors. Since 8 November 2023, there has been no Deputy Chief Executive Officer.

3.1.3 Executive Committee

The Executive Committee currently comprises five members: Alain Rauscher (Chairman) and Mélanie Biessy (Vice-Chairwoman), both Directors of the Company, as well as Angelika Schöchlin, Stéphane Ifker and Kevin Genieser.



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3.2 BOARD OF DIRECTORS

The Board of Directors currently comprises seven members, as follows:

- the two founders of Antin, Alain Rauscher and Mark Crosbie
- the Chief Operating Officer, Mélanie Biessy
- four independent members, Dagmar Valcarcel, Lynne Shamwana, Russell Chambers and Ramon de Oliveira.

The Board members present diversity in skills, nationality, gender and age:

	Alain Rauscher	Mark Crosbie	Mélanie Biessy	Russell Chambers	Ramon de Oliveira	Lynne Shamwana	Dagmar Valcarcel	Presence of skills on the Board of Directors as a percentage
Management of international companies						3		100%
Experience of listed companies and corporate governance			(3)					100%
Investment and private equity experience		(@			©		100%
Infrastructure environment experience	Å f6	n	n n	ů.	Å 6	n f6	Å 6	100%
M&A experience	盦							100%
Financial sector experience								100%
Legal expertise			<u></u>	<u></u>			<u>\$</u>	43%
CSR expertise								
Social and HR issues								57%
Environmental/ climate issues								57%

DIVERSITY IN NATIONALITY

German 3 French Argentinian British

DIVERSITY IN GENDER



DIVERSITY IN AGE



Proposed changes in the membership of the Board of Directors in 2024

At the Board meeting of 6 March 2024, it was noted that the terms of office of Alain Rauscher, Mark Crosbie, Mélanie Biessy, Russell Chambers and Ramon de Oliveira as Directors and, if applicable, their duties on the Board committees on which they serve, will expire at the end of the Shareholders' Meeting, as summarised below:

					PARTICIP	ATION IN BOARD C	OMMITTEES
	Age*	Gender	Date of first appointment	Expiry of term of office	Audit Committee	Nomination and Compensation Committee	Sustainability Committee
Alain Rauscher	65	М	18/06/2021	2024 ASM			
Mark Crosbie	64	М	18/06/2021	2024 ASM			•
Mélanie Biessy	52	F	18/06/2021	2024 ASM			•
Russell Chambers Independent Director	62	М	14/09/2021(1)	2024 ASM	•	•	
Ramon de Oliveira Independent Director	69	М	14/09/2021(1)	2024 ASM		•	

^{*} As of the date of the Company's 2023 Universal Registration Document.

The Board of Directors decided to propose to the Shareholders' Meeting to proceed with the re-appointments as Directors of Alain Rauscher, Mark Crosbie, Mélanie Biessy and Ramon de Oliveira. The current two-year term of office for Russell Chambers ends at the time of the Shareholders' Meeting and he will not be seeking re-appointment for another term. The Board warmly thanked Russell Chambers for his contributions to the work of the Board of Directors and for his active involvement in the Audit and Nomination and Compensation Committees, of which he was a member.

In the event that he is re-appointed as Director, Alain Rauscher will continue to hold the combined offices of Chairman of the Board of Directors and Chief Executive Officer for the duration of his term of office. Mark Crosbie will continue to hold the position of Vice-Chairman of the Board. Mark Crosbie, Mélanie Biessy and Ramon de Oliveira are expected to continue to participate in the Board committees of which they are currently members.

Moreover, Ramon de Oliveira is expected to join the Audit Committee, while Lynne Shamwana will join the Sustainability Committee in addition to her Audit Committee membership.

			PARTICIPATION IN BOARD COMMITTEES			
	Proposed re-appointment - term	Years of seniority as Director upon expiration of term of office if re-appointed	Audit Committee	Nomination and Compensation Committee	Sustainability Committee	
Alain Rauscher	2024-2027	6				
Mark Crosbie	2024-2027	6				
Mélanie Biessy	2024-2027	6			•	
Ramon de Oliveira Independent Director	2024-2026	5	•	•		

[■] Member of committee.

⁽¹⁾ Appointment effective as from the admission to trading of the Company's shares on Euronext Paris.

[■] Member of committee.

The Board of Directors noted that further to these re-appointments, the Board will continue to have at its disposal all the skill sets needed to pursue its duties.

Accordingly and subject to approval by the Shareholders' Meeting, the Board of Directors will be composed of six members, three of whom will be independent, i.e., 50% of independent

members, which is higher than the minimum 33.33% proportion recommended by the AFEP-MEDEF Code for controlled companies.

The following table summarises the changes that are planned in the membership of the Board of Directors for 2024, further to the Shareholders' Meeting:

				RATIO Further to the 2024 Shareholders' Meeting		
Date	Departure	Appointment	Re-appointment	Independence	Gender diversity	Nationalities
13-June-2024	Russell Chambers	Not applicable	Alain Rauscher Mark Crosbie Mélanie Biessy Ramon de Oliveira	50% of independent members	50% of women and men	5 nationalities

Duration of Directors' terms of office

The terms of office of the Independent Directors are staggered to facilitate an orderly re-appointment process, in accordance with Article 15.2 of the AFEP-MEDEF Code. As a result:

- Dagmar Valcarcel and Lynne Shamwana were re-appointed by the Annual Shareholders' Meeting held on 6 June 2023 for a period of two years, expiring at the end of the 2025 Annual Shareholders' Meeting
- a proposal is submitted to the Shareholders' Meeting to reappoint Ramon de Oliveira for a period of two years, expiring at the end of the 2026 Annual Shareholders' Meeting.

A proposal will also be submitted to the Shareholders' Meeting to re-appoint Alain Rauscher, Mark Crosbie and Mélanie Biessy as Directors for terms of three years, expiring at the end of the 2027 Annual Shareholders' Meeting.

In the event that these re-appointments are approved in the relevant resolutions by the shareholders, the terms of office of the six members of the Board of Directors will be staggered.

Profiles of Directors whose re-appointments are proposed at the Shareholders' Meeting



ALAIN RAUSCHER

CHAIRMAN OF THE BOARD AND CHIEF EXECUTIVE OFFICER



Age: 65

Nationality: French

Date of first appointment: 18 June 2021

Expiry of term of office: 2024 Annual

Shareholders' Meeting **Number of shares:** 54,712,293

BIOGRAPHY

Alain Rauscher is Chairman of the Board of Directors and Chief Executive Officer of the Company. He is also Managing Partner, Chairman of the Executive Committee and Co-Chairman of the Investment Committee.

Alain Rauscher, who co-founded Antin in 2007, oversees and drives the development and implementation of Antin's strategy. Together with Mark Crosbie, Alain Rauscher laid the framework for growing Antin from one office and ten professionals to a global operation with six offices and 227 professionals as of 31 December 2023. Under his leadership, Antin has gradually increased its AUM, reaching a total of over €30 billion as of 31 December 2023.

Alain Rauscher is the Chairman of the Infrastructure Roundtable at Invest Europe (formerly EVCA). Before founding Antin, Alain Rauscher was Head of Oil, Gas and Mining investment banking at

BNP Paribas Corporate Finance. Prior to that role, he worked as an investment banker at Lazard Frères and Lehman Brothers. He began his career as a consultant at Bain & Company.

Alain Rauscher holds an MPhil in Philosophy from École Normale Supérieure, an MPhil in Philosophy from the Sorbonne University, a Master's degree in Politics and Economics from Institut d'Études Politiques de Paris and a Master's degree in Management from HEC Paris.

OFFICES AND POSITIONS

OFFICES AND POSITIONS CURRENTLY HELD WITHIN ANTIN

- Chairman of the Board of Directors and Chief Executive Officer (expiry: 2024 Annual Shareholders' Meeting)
- Managing Partner, President and Chairman of the **Executive Committee of AIP** SAS, co-Chairman of the Investment Committee

OFFICES AND POSITIONS CURRENTLY HELD OUTSIDE ANTIN THAT EXPIRED OVER THE LAST

- Member of the Board of Directors of companies within:
 - IDEX*
 - Eurofiber*
- President of LB Capital
- Chairman of the Board of Directors of LB Nautic
- Member of the Supervisory Board of Royce WS

MAIN OFFICES AND POSITIONS **FIVE YEARS**

- Member of the Supervisory Board of Inicea Holding*
- President of ICI Participations I
- Vice-Chairman and member of the Board of Directors of Almaviva*
- Manager (gérant) of Lubomir
- Member of the Board of Directors of non-trading property company Les Ners SCI
- Member of the Board of Directors and Managing Partner of AIP UK

Antin Funds' portfolio company (current or former).

Skills legend



Executive manaaement of international companies



Listed company experience



Investment and private equity experience



Infrastructure environment experience



M&A experience



Financial sector experience



Legal expertise



CSR expertise



MARK CROSBIE VICE-CHAIRMAN OF THE BOARD



Age: 64

Nationality: **British**

Date of first appointment: 18 June 2021

Expiry of term of office: 2024 Annual Shareholders' Meeting

Number of shares: 31,055,330

BIOGRAPHY

Mark Crosbie is co-founder of Antin, alongside Alain Rauscher. He is Vice-Chairman of the Board of Directors and Co-Chairman of the Investment Committee. He was Deputy Chief Executive Officer of the Company until 7 November 2023.

Together with Alain Rauscher, Mark Crosbie laid the framework for growing Antin from one office and ten professionals to a global operation with six offices and 227 professionals as of 31 December 2023.

Mark Crosbie has considerable experience in all key phases of the investment process. He was formerly an Executive Committee member and the Director of Corporate Strategy, Development and Mergers & Acquisitions at Centrica. While there, he established a long track record of acquisitions and divestments across the United Kingdom, Continental Europe and North America in the energy sector, as well as significant exposure to operational issues through participation in the firm's Executive Committee, Risk Management Committee and Financial Risk Management Committee.

Before joining Centrica, Mark Crosbie held senior positions with UBS in London and Peregrine Investment Holdings in Hong Kong, where he managed a team across eight different Asian countries. He is a member of the Board of Directors of Sutton Trust, a leading proponent of promoting social mobility through education. He is a member of the infrastructure Advisory Board for Cornell University's infrastructure programme.

Mark Crosbie graduated from the University of Sheffield with a Bachelor's degree in Economics, Accounting & Financial Management and is a member of the Institute of Chartered Accountants in England and Wales.

OFFICES AND POSITIONS

OFFICES AND POSITIONS CURRENTLY HELD WITHIN ANTIN

- Vice-Chairman of the Board of Member of the Board of Directors (expiry: 2024 Annual Shareholders' Meeting)
- Member of the Sustainability Committee
- Co-Chairman of the Investment Committee

OFFICES AND POSITIONS CURRENTLY HELD OUTSIDE ANTIN THAT EXPIRED OVER THE LAST

- Directors of companies within CityFibre*
- Member of the Board of Directors of Amarela Limited. Rickety Bridge Properties Pty Limited and Rickety Bridge Estate Pty Limited

MAIN OFFICES AND POSITIONS **FIVE YEARS**

- · Member of the Board of Directors of companies within:
 - Kellas Midstream*
 - Euroports*
 - Roadchef*
 - Kisimul*
 - Hesley*
 - Sølvtrans*
 - Lyntia*
- Deputy Chief Executive Officer of the Company
- Member of the Board of Directors and Managing Partner of AIP UK
- Deputy Chief Executive Officer, Managing Partner and member of the Executive Committee of AIP SAS

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Antin Funds' portfolio company (current or former).



MÉLANIE BIESSY DIRECTOR AND CHIEF OPERATING OFFICER ®®¶£®®#\$

Age: 52

Nationality: French

Date of first appointment: 18 June 2021

Expiry of term of office: 2024 Annual Shareholders' Meeting

Number of shares: 11,843,749

BIOGRAPHY

Mélanie Biessy has been with Antin since its inception and is Managing Partner, Vice-Chairwoman of the Executive Committee and Chief Operating Officer. She oversees all matters related to legal, finance and tax, Antin Fund administration, compliance, IT systems and human resources within Antin. She led the structuring and establishment of Antin and does the same for the Antin Funds.

Mélanie Biessy previously acted as General Counsel of the Galaxy Fund, a European infrastructure fund. In representing the fund in all negotiations with clients and counterparties, she gained comprehensive experience across a spectrum of legal issues related to investments in infrastructure assets.

Prior to the Galaxy Fund, Mélanie Biessy developed in-depth M&A expertise whilst working in the Tax Department of France Telecom. She joined France Telecom from Egis, a subsidiary of Caisse des Dépôts et Consignations and a leading international engineering company, where she was legal and tax counsel.

Mélanie Biessy graduated from Strasbourg University with a Master's degree in Business Law.

OFFICES AND POSITIONS

OFFICES AND POSITIONS CURRENTLY HELD WITHIN ANTIN

- Member of the Board of Directors (expiry: 2024 Annual Shareholders' Meetina)
- Member of the Sustainability Committee
- Managing Partner, Vice-Chairwoman of the Executive Committee and Chief Operating Officer
- Offices in various subsidiaries

OFFICES AND POSITIONS CURRENTLY HELD OUTSIDE ANTIN THAT EXPIRED OVER THE LAST

- Member of the Board of Directors of Xilam Animation (listed company)
- President of MBY Invest, Scala Films, Les Petites Heures, Les Petites Heures Restauration, Les Petites Heures Provence and MBY LPH
- Manager (gérant) of MFBY, MFBY Dauphine 1, MFBY Dauphine 2 and Mas des Fées
- Member of the Board of Directors of companies within:
 - Babilou*
 - Eurofiber*
 - Indaqua*
 - Hippocrates*
- Pulsant*
- ERR*
- SNRG*
- Wildstone*
- HOFI*
- Power Dot*
- Raw Charging*
- Excellence Imagerie
- a joint venture with Enviro
- Liquidator of companies within Almaviva*, Kellas* and Amedes*

MAIN OFFICES AND POSITIONS **FIVE YEARS**

- Member of the Board of Directors of companies within:
 - Blue Elephant Energy*
 - Roadchef*
 - Lyntia*
 - · Cedar Luxco (lead holding company of the Kisimul and Hesley*)
 - CityFibre*
 - IDEX*
 - Sølvtrans*
 - Euroports*

Antin Funds' portfolio company (current or former).



RAMON DE OLIVEIRA INDEPENDENT DIRECTOR

Age: 69

Nationality: French and Argentinian

Date of first appointment: 14 September 2021

Expiry of term of office: 2024 Annual

Shareholders' Meeting

Number of shares:

7.601

BIOGRAPHY

Ramon de Oliveira is currently Managing Partner of RdeO Consulting, a consulting firm based in New York. Starting in 1977, he spent 24 years at JP Morgan & Co. Between 1996 and 2001, he was Chairman and Chief Executive Officer of JP Morgan Investment Management. He was a member of JP Morgan's Management Committee since its inception in 1995. At the time of the merger with Chase Manhattan Bank in 2001, he was the only JP Morgan & Co. executive invited to join the Executive Committee of the new entity and to exercise operational responsibilities.

Between 2002 and 2006, Ramon de Oliveira was an Associate Professor of Finance at Columbia University and New York University.

Until 1 November 2021, he was the Chairman of the Board of Equitable Holdings (EQH) and Alliance Bernstein (AB), in New York.

He is a graduate of University Paris 1 Panthéon-Sorbonne and Institut d'Études Politiques de Paris.

OFFICES AND POSITIONS

OFFICES AND POSITIONS CURRENTLY HELD WITHIN ANTIN

- Member of the Board of Directors (expiry: 2024 Annual Shareholders' Meeting)
- Member of the Nomination and Compensation Committee

OFFICES AND POSITIONS CURRENTLY HELD OUTSIDE ANTIN THAT EXPIRED OVER THE LAST

- Member of the Board of Directors of AXA (listed company)
- Managing Partner of RdeO Consulting

MAIN OFFICES AND POSITIONS **FIVE YEARS**

- Chairman of the Board of Directors of Friends of Education (non-profit organisation)
- Chairman of the Investment Committee of Fonds de Dotation du Musée du Louvre
- Vice-Chairman of JACCAR **Holdings**
- Director of AXA Equitable Life Insurance Company, AXA Financial, Inc., MONY Life Insurance Company, MONY Life Insurance Company of America and Quilvest
- Chairman of the Board of Directors of Alliance Bernstein Corporation (listed company)
- Chairman of the Board of Directors of Equitable Holdings (listed company)

Profiles of directors whose terms of office do not expire at the end of the Shareholders' Meeting



LYNNE SHAMWANA INDEPENDENT DIRECTOR

Age: 61

Nationality: **British**

Date of first appointment: 14 September 2021

Expiry of term of office: 2025 Annual Shareholders' Meeting

Number of shares:

BIOGRAPHY

Lynne Shamwana is currently a Non-Executive Director and Chairwoman of the Audit Committee of the West Brom Building Society. She is a governor and Chairwoman of the Finance and Risk Committee of the Southbank Centre.

She was previously Chief Financial Officer of Virgin Care and has held a variety of senior finance and $management\ roles\ at\ Christie's,\ Centrica,\ British\ \bar{G}as,\ Gold fish\ Bank\ and\ Alliance\ \overset{\circ}{\&}\ Leicester.$

She was also an independent member of the Audit & Risk Committee of the UK Government's Department for Work & Pensions and Chairwoman of the Women's Development Board of the Microloan Foundation Charity.

Lynne Shamwana is a chartered accountant and fellow of the Institute of Chartered Accountants in England and Wales.

OFFICES AND POSITIONS

OFFICES AND POSITIONS CURRENTLY HELD WITHIN ANTIN

- Member of the Board of Directors (expiry: 2025 Annual Shareholders' Meeting)
- Chairwoman and member of the Audit Committee

OFFICES AND POSITIONS CURRENTLY HELD OUTSIDE ANTIN THAT EXPIRED OVER THE LAST

- Member of the Board of Directors of:
 - Southbank Centre **Enterprises**
 - Southbank Centre
 - West Brom Building Society
 - Queens Gardens (Freehold)
 - Overs Farm Residents Company

MAIN OFFICES AND POSITIONS **FIVE YEARS**

- Member of the Board of Directors of:
 - Virgin Care Corporate Services, Virgin Care, Virgin Care Provider Services. Virgin Care Services, Virgin Care Tech, Virgin Care Practices, Virgin Care Private and Virgin Healthcare Holdings
 - VH Doctors
- Christie's Private Sales



DAGMAR VALCARCEL

INDEPENDENT DIRECTOR



Age: 58

Nationality: German and Spanish

Date of first appointment: 14 September 2021

Expiry of term of office: 2025 Annual Shareholders' Meeting

Number of shares: 8,333

BIOGRAPHY

Dagmar Valcarcel is an independent non-executive member of the Supervisory Board of Deutsche Bank AG. She chairs its Regulatory Oversight Committee and is a member of the Audit and the Remuneration Committees. She is also an independent member of the Supervisory Board of Amedes Holding GmbH, a German medical diagnostics company.

She has served as Non-Executive Chairwoman of the Management Board of Andbank Asset Management Luxembourg SA, a member of the General Council of the Hellenic Financial Stability Fund (Special Purpose Vehicle owned by Greece to stabilise the Greek financial sector and to manage the Republic's equity participations in Greece's four systemic "too big to fail" banks) and Executive Chairwoman of the Management Board of Barclays Vida y Pensiones, Compañia de Seguros SAU, a Spanish life insurance company of the Barclays group.

From 2015 to 2017, Dagmar Valcarcel was Managing Director, Head of Strategic Resolution, Insurance Operations in the Chief Operating Office of Barclays Bank Plc's Non-Core division, leading the divestment of Barclays' insurance operations across Western Europe. Previously, she was General Counsel Western Europe, responsible for risk management and legal support to the Retail and Business Banking, Wealth and Investment Management and Corporate and Investment Banking divisions of Barclays throughout Continental Europe.

She joined Barclays in January 2010 from Terra Firma Capital Partners, where she was a Director in the Legal, Tax and Structuring Team. Prior to that role, she worked at Freshfields Bruckhaus Deringer, Clyde & Co and General & Coloane Re.

Dagmar Valcarcel holds a PhD in Law from Rheinische Friedrich-Wilhelms-Universität, Bonn (Germany) and is qualified in England, Wales, Germany and Spain. She is a Fellow of Studienstiftung des deutschen Volkes foundation.

OFFICES AND POSITIONS

OFFICES AND POSITIONS CURRENTLY HELD WITHIN ANTIN

- Member of the Board of Directors (expiry: 2025 Annual Shareholders' Meeting)
- Chairwoman and member of the Nomination and Compensation Committee
- Chairwoman and member of the Sustainability Committee
- Member of the Audit Committee

OFFICES AND POSITIONS

- Independent non-executive member of the Supervisory Board, Chairwoman of the Regulatory Oversight Committee and member of the Audit and Remuneration Committees of the Supervisory Board of Deutsche Bank AG (listed company)
- Independent member of the Supervisory Board of Amedes Holding GmbH

MAIN OFFICES AND POSITIONS CURRENTLY HELD OUTSIDE ANTIN THAT EXPIRED OVER THE LAST **FIVE YEARS**

Chairwoman of the Management Board of Andbank Asset Management Luxembourg SA



ANNUAL SHAREHOLDERS' MEETING

4.1 AGENDA

Agenda item without a vote

Presentation on Antin's climate strategy

Resolutions submitted to the Ordinary Shareholders' Meeting

- Approval of the Company's statutory financial statements for the financial year ended 31 December 2023
- 2. Approval of the consolidated financial statements for the financial year ended 31 December 2023
- 3. Allocation of 2023 net income and distribution of €0.71 per share by distribution of distributable income
- Acknowledgement of the Statutory Auditors' special report prepared in accordance with Article L. 225-40 of the French Commercial Code
- 5. Re-appointment of Alain Rauscher as a Director
- 6. Re-appointment of Mark Crosbie as a Director
- 7. Re-appointment of Mélanie Biessy as a Director
- 8. Re-appointment of Ramon de Oliveira as a Director
- Approval of the information relating to the compensation of corporate officers for the financial year ended 31 December 2023, in accordance with Article L. 22-10-34-l of the French Commercial Code

- Approval of the compensation paid or awarded to Alain Rauscher, Chairman of the Board and Chief Executive Officer, for the financial year ended 31 December 2023
- 11. Approval of the compensation paid or awarded to Mark Crosbie, Vice-Chairman of the Board and Deputy Chief Executive Officer, from 1 January 2023 to 7 November 2023 (inclusive)
- Approval of the 2024 compensation policy for Directors, in accordance with Article L. 22-10-8-II of the French Commercial Code
- 13. Approval of the 2024 compensation policy for the Chairman of the Board and Chief Executive Officer, in accordance with Article L. 22-10-8-II of the French Commercial Code
- Authorisation for the Board of Directors to buy back Company shares, in accordance with Article L. 22-10-62 of the French Commercial Code

Resolutions submitted to the Extraordinary Shareholders' Meeting

- 15. Authorisation to be granted to the Board of Directors to reduce the share capital by cancelling shares, in accordance with Article L. 22-10-62 of the French Commercial Code
- 16. Authorisation to be granted to the Board of Directors to grant new or existing shares free of consideration
- 17. Delegation of authority to the Board of Directors to increase the share capital by issuing shares of the Company without pre-emptive subscription rights, reserved for members of an Employee Share Purchase Plan
- 18. Delegation of authority to the Board of Directors to increase the share capital by issuing shares of the Company without pre-emptive subscription rights, reserved for categories of beneficiaries consisting of employees of Antin group companies

Resolution submitted to the Ordinary Shareholders' Meeting

19. Powers for formalities

4.2 REPORT OF THE BOARD OF DIRECTORS TO THE ANNUAL SHAREHOLDERS' MEETING (PRESENTATION OF THE RESOLUTIONS) AND RESOLUTIONS SUBMITTED TO THE SHAREHOLDERS ON 13 JUNE 2024

Dear Shareholders,

At the Shareholders' Meeting, a presentation will be given on Antin's climate strategy, followed by a debate, in accordance with the AMF's recommendation of 8 March 2023 on shareholder dialogue on environmental and climate issues.

The following resolutions will then be submitted to your vote.

Resolutions submitted to the Ordinary Shareholders' Meeting

Resolutions 1 and 2 – 2023 statutory and consolidated financial statements

In the first and second resolutions, you are invited, having reviewed the Statutory Auditors' reports, to vote on the approval of the Company's statutory and consolidated financial statements for the financial year ended 31 December 2023, as well as the transactions reflected in those financial statements or summarised in those reports.

The financial statements were approved by the Board of Directors on 6 March 2024. They are set out in Chapter 6 of the Company's 2023 Universal Registration Document.

As of 31 December 2023:

- the statutory financial statements show net income of €131,443,366.94 and
- the consolidated financial statements show net income of €74,764,205.

FIRST RESOLUTION (APPROVAL OF THE COMPANY'S STATUTORY FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' report on the statutory financial statements, approves the statutory financial statements for the financial year ended 31 December 2023, as presented by the Board of Directors, as well as the transactions

reflected in those financial statements or described in those reports, showing net income of €131,443,366.94.

It notes that the statutory financial statements for the financial year ended 31 December 2023 do not show any non-deductible expenses or charges as referred to in Article 39-4 of the French Tax Code.

SECOND RESOLUTION (APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' report on the consolidated financial statements, approves the consolidated financial statements

for the financial year ended 31 December 2023, as presented by the Board of Directors, as well as the transactions reflected in those financial statements or described in those reports, showing net income of $\[\in \]$ 74,764,205.

Resolution 3 – Allocation of 2023 net income and distribution of €0.71 per share

In the third resolution, you are invited to vote on the allocation of net income for the financial year ended 31 December 2023 and on the determination of the amount to be distributed.

You are invited to allocate \leq 4,293.29 to the legal reserve so that the legal reserve equals more than 10% of the share capital. Accordingly, the amount of distributable income would amount to \leq 131,574,516.51.

The Company proposes to distribute as a dividend an amount of €0.71 per share paid out of distributable income (the "**Distribution**").

Individuals who are tax resident in France for French tax purposes are subject to a single flat-rate tax at the rate of 12.80% on the Distribution, unless they expressly and irrevocably

opt to have said income taxed at the progressive income tax rate. In such case, the Distribution will be eligible for the 40% tax reduction provided for in Article 158-3-2° of the French Tax Code. The Distribution is also subject to social contributions at the rate of 17.20%.

As announced on 4 August 2023, we remind you that an interim payment of \leq 0.32 per share was made on 16 November 2023 (ex-dividend date: 14 November 2023). The balance of the Distribution, i.e., \leq 0.39 per share, will be paid on 19 June 2024 (ex-dividend date: 17 June 2024).

If shares are sold before the payment date, the rights to the Distribution will accrue to the shareholder who owns the shares on the day before the ex-dividend date.

THIRD RESOLUTION (ALLOCATION OF NET INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 AND DISTRIBUTION OF €0.71 PER SHARE BY DISTRIBUTION OF DISTRIBUTABLE INCOME)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' report on the statutory financial statements:

- 1. notes that net income for the financial year ended 31 December 2023 amounts to €131,443,366.94
- 2. resolves to allocate €4,293,29 to the legal reserve so that the legal reserve equals more than 10% of the share capital
- 3. notes that distributable income for the financial year ended 31 December 2023 amounts to €131,574,516.51, comprising:
 - Net income for the financial year ended 31 December 2023: €131,443,366.94
 - Retained earnings as of 31 December 2023: €135,442.86
 - Allocation to the legal reserve: (€4,293.29)
- 4. resolves, on the recommendation of the Board of Directors, to pay the shareholders as a dividend an amount of €0.71 per share, representing a total pay-out of €1.27,227,234.48 based on the 1.79,193,288 shares comprising the Company's share capital as of 31 December 2023, the remaining amount being allocated to "Retained earnings", as follows:

ling to a total distribution of €0.7 3,288 shares
ng to a distribution of €0.32 per 3 shares
om distributable income and Iditional distribution of €0.39 per 3 shares
C

The balance of the distributable income not distributed being allocated to "Retained earnings"

Individuals who are tax resident in France for French tax purposes are subject to a single flat-rate tax at the rate of 12.80% on this distribution, unless they expressly and irrevocably opt to have said income taxed at the progressive income tax rate. In such case, the distribution will be eligible for the 40% tax reduction provided for in Article 158-3-2° of the French Tax Code. The distribution is also subject to social contributions at the rate of 17.20%.

The total amount of the above distribution is calculated based on the total number of shares outstanding as of 31 December 2023, i.e., 179,193,288 shares. In the event of a change in the number of shares carrying distribution rights as compared with the number of shares comprising the share capital as of 31 December 2023, the overall amount of the distribution will be adjusted accordingly.

In accordance with Article L. 225-210 of the French Commercial Code, the Shareholders' Meeting resolves that the amount corresponding to treasury shares held on the distribution payment will reduce the overall amount of the distribution and will be allocated to "Retained earnings".

In light of the interim payment for 2023 on 16 November 2023 in the amount of $\{0.32$ per share, in accordance with the Board of Directors' decision of 3 August 2023, the Shareholders' Meeting resolves that the remaining distribution of $\{0.39\}$ per share will be paid in cash on 19 June 2024 (ex-dividend date: 17 June 2024).

The Shareholders' Meeting grants the Board of Directors, with the right to sub-delegate to the Chairman of the Board and Chief Executive Officer, full powers to implement this decision and, in particular, to place on record, where applicable, the overall amount actually distributed and, consequently, the amount of the balance of distributable income to be allocated to "Retained earnings".

In accordance with Article 243 bis of the French Tax Code, it should be noted that, as the Company was incorporated in 2021, no amounts were distributed in respect of 2019 or 2020. Since the Company's IPO, the following distributions have been made:

In respect of	2021 (for the period from 23-Sept-2021 to 31-Dec-2021)	2022
Number of shares	174,562,444	174,562,444
Amount distributed	€0.11 per share	€0.42 per share
Amount distributed eligible for the 40% tax reduction provided for in Article 158-3-2° of the French Tax Code	€0.078464 per share	€0.3280992334 per share
Amount distributed not eligible for the 40% tax reduction provided for in Article 158-3-2° of the French Tax Code	€0.031536 per share	€0.0919007666 per share
Total amount distributed ⁽¹⁾	€19,201,868.84 ⁽²⁾	€73,316,226.48 ⁽³⁾

⁽¹⁾ Including the amount of the distribution corresponding to treasury shares and not effectively distributed.

⁽²⁾ Of which €13,696,867.66 deducted from net income for the year and €5,505,001.18 deducted from the "Share premium" (issuance premium sub-account resulting from the IPO) and constituting a non-taxable return of capital as provided for in Article 112-1° of the French Tax Code.

⁽³⁾ Of which €32,835,061.89 deducted from net income for the year and €16,042,422.43 deducted from the "Share premium" (issuance premium sub-account resulting from the IPO) and constituting a non-taxable return of capital as provided for in Article 112-1° of the French Tax Code.

Resolution 4 – Absence of related-party agreements

The Statutory Auditors' special report, presented in Section 7.2.2 of the Company's 2023 Universal Registration Document, indicates that no related-party agreements were entered into or authorised during the financial year ended 31 December 2023. In the fourth resolution, you are invited to acknowledge this report.

FOURTH RESOLUTION (ACKNOWLEDGEMENT OF THE STATUTORY AUDITORS' SPECIAL REPORT PREPARED IN ACCORDANCE WITH ARTICLE L. 225-40 OF THE FRENCH COMMERCIAL CODE)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Statutory Auditors' report on related-party agreements referred to in Article L. 225-38 of the French Commercial Code, acknowledges said report, which does not mention any related-party agreements.

Resolutions 5 to 8 – Membership of the Board

The Board of Directors currently comprises seven members, as detailed below:

	PERSONAL INFORMATION		EXPERIENCE	EXPERIENCE INDEPENDENCE AND TERM		PARTICIPATION IN BOARD COMMITTEES					
	Age*	Gender	Nationality	Number of shares held in the Company*	Number of offices held in other listed companies	Independence (as defined by the AFEP-MEDEF Code)	Date of first appointment	Expiry of term of office	Audit Committee	Nomination and Compensation Committee	Sustainability Committee
Alain Rauscher Co-Founder, Chairman and CEO, Managing Partner	65	M	0	54,712,293 ⁽¹⁾	0		18/06/2021	2024 ASM			
Mark Crosbie Co-Founder, Vice-Chairman of the Board	64	M	4 <u> </u> 2	31,055,330(2)	0		18/06/2021	2024 ASM			•
Mélanie Biessy Director, Managing Partner and Chief Operating Officer	52	F	0	11,843,749 ⁽³⁾	1		18/06/2021	2024 ASM			•
Russell Chambers Independent Director	62	М	4 <u> </u> 2 7 7	6,250	0	✓	14/09/2021(4)	2024 ASM	-	•	
Ramon de Oliveira Independent Director	69	М	0	7,601	1	√	14/09/2021(4)	2024 ASM		•	
Lynne Shamwana Independent Director	61	F	4 <u>P</u>	833	0	✓	14/09/2021(4)	2025 ASM	•		
Dagmar Valcarcel Independent Director	58	F		8,333	1	✓	14/09/2021(4)	2025 ASM	•	•	•

As of the date of the Company's 2023 Universal Registration Document.

⁽¹⁾ Of which 54,706,198 shares are held through his holding company, LB Capital.

⁽²⁾ Of which 5,512,496 shares are held through family trusts.

⁽³⁾ Of which 11,843,749 shares are held through her holding company, MBY Invest.

⁽⁴⁾ Appointment effective as from the admission to trading of the Company's shares on Euronext Paris.

Member of Committee.

Chair of Committee.

At the Board meeting of 6 March 2024, it was noted that the terms of office of Alain Rauscher, Mark Crosbie, Mélanie Biessy, Russell Chambers and Ramon de Oliveira will expire at the end of the Shareholders' Meeting.

The Board of Directors proposes to the Shareholders' Meeting to proceed with the re-appointments as Directors of Alain Rauscher, Mark Crosbie, Mélanie Biessy and Ramon de Oliveira, who have already indicated that they will accept their re-appointment as Directors and have confirmed that they are not subject to any measures that would prohibit them from exercising their duties. Russell Chambers is not seeking re-appointment for another term. The Board warmly thanked Russell Chambers for his contributions to the work of the Board of Directors and for his active involvement in the Audit and Nomination and Compensation Committees, of which he was a member.

In the event that he is re-appointed as Director, Alain Rauscher will continue to hold the combined offices of Chairman of the Board of Directors and Chief Executive Officer for the duration of his term of office. Mark Crosbie will continue to hold the position of Vice-Chairman of the Board. Mark Crosbie, Mélanie Biessy and Ramon de Oliveira are expected to continue to

participate in the Board committees of which they are currently members. Moreover, Ramon de Oliveira is expected to join the Audit Committee, while Lynne Shamwana will join the Sustainability Committee in addition to her Audit Committee membership.

The Board of Directors noted that further to these re-appointments, it will continue to have at its disposal all the skill sets needed to pursue its duties. Accordingly and subject to your approval, the Board of Directors will be composed of six members, three of whom will be independent, i.e., 50% of independent members, which is higher than the minimum 33.33% proportion recommended by the AFEP-MEDEF Code for controlled companies.

In order to stagger the terms of office of all the Directors, the Shareholders' Meeting will be invited (i) to re-appoint Ramon de Oliveira (eighth resolution) for a term of two years, expiring at the end of the Shareholders' Meeting called to approve the financial statements for the financial year ending 31 December 2025, and (ii) to re-appoint Alain Rauscher (fifth resolution), Mark Crosbie (sixth resolution) and Mélanie Biessy (seventh resolution) for terms of three years, expiring at the end of the Shareholders' Meeting called to approve the financial statements for the financial year ending 31 December 2026.

Alain Rauscher, a French citizen, is the Chairman of the Board and Chief Executive Officer of the Company. Since he co-founded Antin in 2007, Alain Rauscher has overseen its development and driven its strategy. His biography can be found on page 15 of this document. Alain Rauscher's attendance rate at Board meetings held in 2023 was 100% and he does not hold any office in another listed company.

Mark Crosbie, a British citizen, co-founded Antin with Alain Rauscher in 2007. He is the Vice-Chairman of the Board of Directors and a member of the Sustainability Committee, contributing his in-depth knowledge of the group's challenges. His biography can be found on page 16 of this document. Mark Crosbie's attendance rate at Board and Sustainability Committee meetings held in 2023 was 100%. He does not hold any office in another listed company.

Mélanie Biessy, a French citizen, has been a Director of the Company since its incorporation in 2021 and a member of the Sustainability Committee, which benefit from her robust experience in the finance and investment industries, as well as in governance and sustainable development. Her biography can be found on page 17 of this document. Mélanie Biessy attended all the meetings of the Board of Directors and the Sustainability Committee held in 2023. In addition to her position within the Company, she is a Director of another listed company (Xilam Animation).

Ramon de Oliveira, a French and Argentine national, has been an Independent Director of the Company since its IPO in 2021. A career investment banker, he brings to the Board of Directors and to the Nomination and Compensation Committee the analytical skills and perspective he has acquired over more than 40 years in finance, management and investment activities. His biography can be found on page 18 of this document. Ramon de Oliveira attended all the Board meetings held during the 2023 financial year. His attendance rate at the 2023 meetings of the Nomination and Compensation Committee is 50%. In addition to his position within the Company, he is also a member of the Board of Directors of another listed company (AXA).

At the close of this Shareholders' Meeting, and subject to approval by the shareholders of all the proposed re-appointments, the Board of Directors would be composed of six members, as set out below:

Membership of the Board of Directors further to the Shareholders' Meeting				
Independence	Gender diversity	Nationalities		
50% of independent members	50% of women and men	5 nationalities		

FIFTH RESOLUTION (RE-APPOINTMENT OF ALAIN RAUSCHER AS A DIRECTOR)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, and noting that the term of office as Director of Alain Rauscher has expired, resolves to re-appoint him for a term of three years, expiring at the end of the Shareholders' Meeting called to approve the financial statements for the financial year ending 31 December 2026.

SIXTH RESOLUTION (RE-APPOINTMENT OF MARK CROSBIE AS A DIRECTOR)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, and noting that the term of office as Director of Mark Crosbie has expired, resolves to re-appoint him for a term of three years, expiring at the end of the Shareholders' Meeting called to approve the financial statements for the financial year ending 31 December 2026

SEVENTH RESOLUTION (RE-APPOINTMENT OF MÉLANIE BIESSY AS A DIRECTOR)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, and noting that the term of office as Director of Mélanie Biessy has expired, resolves to re-appoint her for a term of three years, expiring at the end of the Shareholders' Meeting called to approve the financial statements for the financial year ending 31 December 2026.

EIGHTH RESOLUTION (RE-APPOINTMENT OF RAMON DE OLIVEIRA AS A DIRECTOR)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, and noting that the term of office as Director of Ramon de Oliveira has expired, resolves to re-appoint him for a term of two years, expiring at the end of the Shareholders' Meeting called to approve the financial statements for the financial year ending 31 December 2025.

Resolution 9 – Information relating to the compensation of corporate officers for the financial year ended 31 December 2023, in accordance with Article L. 22-10-34-I of the French Commercial Code

You are invited to approve, in accordance with Article L. 22-10-34-1 of the French Commercial Code, the information referred to in Article L. 22-10-9-1 of the French Commercial Code relating to the compensation of corporate officers for the financial year

ended 31 December 2023, as set out in Section 2.3.1 of the Company's 2023 Universal Registration Document "Compensation of corporate officers for 2023".

NINTH RESOLUTION (APPROVAL OF THE INFORMATION RELATING TO THE COMPENSATION OF CORPORATE OFFICERS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023, IN ACCORDANCE WITH ARTICLE L. 22-10-34-I OF THE FRENCH COMMERCIAL CODE)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' corporate governance report, approves, in accordance with Article L. 22-10-34-I of the French Commercial Code, the information relating to the compensation of corporate officers referred

to in Article L. 22-10-9 of the French Commercial Code, as presented in the Board of Directors' corporate governance report referred to in Article L. 225-37 of the French Commercial Code and set out in Section 2.3.1 of the Company's 2023 Universal Registration Document "Compensation of corporate officers for 2023".

Resolutions 10 and 11 – Compensation of Alain Rauscher, Chairman of the Board and Chief Executive Officer, and Mark Crosbie, Vice-Chairman of the Board and Deputy Chief Executive Officer from 1 January 2023 to 7 November 2023 inclusive

You are invited to hold an ex-post vote on the amount or value of the components of compensation paid during or awarded for the financial year ended 31 December 2023 to Alain Rauscher and Mark Crosbie.

Information on these components of compensation is presented in Section 2.3.1.3 "Summary table of the components of compensation for Alain Rauscher, Chairman of the Board and

Chief Executive Officer, to be submitted for approval at the Annual Shareholders' Meeting to be held on 13 June 2024" and "Summary table of the components of compensation for Mark Crosbie, Deputy Chief Executive Officer until 7 November 2023 (inclusive), to be submitted for approval at the Annual Shareholders' Meeting to be held on 13 June 2024" of the Company's 2023 Universal Registration Document.

TENTH RESOLUTION (APPROVAL OF THE COMPENSATION PAID OR AWARDED TO ALAIN RAUSCHER, CHAIRMAN OF THE BOARD AND CHIEF EXECUTIVE OFFICER, FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' corporate governance report, approves, in accordance with Article L. 22-10-34-II of the French Commercial Code, the fixed, variable and exceptional components of the total compensation and benefits of any kind paid or awarded to Alain Rauscher,

Chairman of the Board and Chief Executive Officer, for the financial year ended 31 December 2023, as described in Section 2.3.1.3 "Summary table of the components of compensation for Alain Rauscher, Chairman of the Board and Chief Executive Officer, to be submitted for approval at the Annual Shareholders' Meeting to be held on 13 June 2024" of the Company's 2023 Universal Registration Document.

ELEVENTH RESOLUTION (APPROVAL OF THE COMPENSATION PAID OR AWARDED TO MARK CROSBIE, VICE-CHAIRMAN OF THE BOARD AND DEPUTY CHIEF EXECUTIVE OFFICER FROM 1 JANUARY 2023 TO 7 NOVEMBER 2023 INCLUSIVE)

The Shareholders' Meeting, voting under the quorum and, majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' corporate governance report, approves, in accordance with Article L. 22-10-34-II of the French Commercial Code, the fixed, variable and exceptional components of the total compensation and benefits of any kind paid or awarded to Mark Crosbie, Vice-Chairman of the Board and Deputy Chief Executive

Officer, from 1 January 2023 to 7 November 2023 inclusive, as described in Section 2.3.1.3 "Summary table of the components of compensation for Mark Crosbie, Deputy Chief Executive Officer until 7 November 2023 (inclusive), to be submitted for approval at the Annual Shareholders' Meeting to be held on 13 June 2024" of the Company's 2023 Universal Registration Document.

Resolutions 12 and 13 – Compensation policy for corporate officers (2024)

In the twelfth resolution, you are invited to approve the compensation policy that will be applicable for 2024 to the Independent Directors. The principles that will be applied for 2024 are unchanged compared to 2023 and are set out on pages 74-75 and 77 of the Company's 2023 Universal Registration Document.

In the thirteenth resolution, you are invited to approve the compensation policy that will be applicable for 2024 to the Chairman of the Board and Chief Executive Officer. The principles that will be applied for 2024 (and the changes compared to 2023) are set out on pages 74-77 of the Company's 2023 Universal Registration Document.

TWELFTH RESOLUTION (APPROVAL OF THE 2024 COMPENSATION POLICY FOR DIRECTORS, IN ACCORDANCE WITH ARTICLE L. 22-10-8-II OF THE FRENCH COMMERCIAL CODE)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' corporate governance report, approves, in accordance with Articles L. 22-10-8-II and R. 22-10-14 of the French Commercial Code,

the 2024 compensation policy for Directors, as described in Sections 2.3.2.1 "General principles applicable to the compensation of corporate officers" and 2.3.2.3 "Compensation policy for Independent Directors" of the Company's 2023 Universal Registration Document.

THIRTEENTH RESOLUTION (APPROVAL OF THE 2024 COMPENSATION POLICY FOR THE CHAIRMAN OF THE BOARD AND CHIEF EXECUTIVE OFFICER, IN ACCORDANCE WITH ARTICLE L. 22-10-8-II OF THE FRENCH COMMERCIAL CODE)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' corporate governance report, approves, in accordance with Articles L. 22-10-8-II and R. 22-10-14 of the French Commercial Code, the 2024 compensation policy for the Chairman of the Board

and Chief Executive Officer, as described in Sections 2.3.2.1 "General principles applicable to the compensation of corporate officers" and 2.3.2.2 "Compensation policies for the Chairman of the Board and Chief Executive Officer" of the Company's 2023 Universal Registration Document.

Resolution 14 – Authorisation for the Company to buy back its own shares

You are invited to renew the authorisation granted to the Board of Directors, with the right to sub-delegate, to buy back shares of the Company.

In 2023, the Company purchased 334,300 shares, representing 0.19% of the share capital at 31 December 2023. At that date, the Company held 378,900 shares directly, representing 0.21% of the Company's share capital.

The authorisation granted by the fourteenth resolution of the Shareholders' Meeting may be used for the following purposes:

- to ensure the liquidity of the Company's shares through a liquidity agreement with an investment services provider, acting independently, in accordance with market practices permitted by the French financial markets authority (Autorité des marchés financiers – AMF)
- to meet obligations related to stock option plans, free share plans, employee savings plans or other share grants to employees and corporate officers of the Company or of related companies, and to carry out any related hedging transactions under the conditions of and in accordance with the provisions of the applicable laws and regulations
- to deliver shares on the exercise of rights attached to securities giving access to the share capital, and to carry out any related hedging transactions under the conditions of and in accordance with the provisions of the applicable laws and regulations
- to purchase and retain shares for subsequent delivery in payment or exchange for external growth transactions, mergers, spin-offs or asset contributions

- to cancel all or a portion of the shares bought back, subject to the adoption of the fifteenth resolution below, and, if so, under the terms set forth therein
- or more generally, to carry out transactions for any purpose that may be authorised by law or any market practice that may be permitted by the market authorities, it being specified that, in such a case, the Company would inform its shareholders by way of a press release.

The maximum per-share buyback price (excluding expenses and commissions) would be $\[\in \] 24$ per share, with an overall limit of $\[\in \] 430,063,872$, it being specified that said buyback price would be adjusted as necessary to take into account any corporate actions (in particular in the event of capitalisation of reserves and the allocation of free shares, or a stock split or reverse stock split) during the period of validity of the authorisation.

The maximum number of shares that may be bought back under the authorisation may not exceed 10% of the total number of shares comprising the share capital at any time.

The authorisation may not be used during a tender offer for the Company's shares.

This authorisation would be granted for a period of 18 months and would supersede, with immediate effect, the unused portion of the authorisation to buy back the Company's shares granted in the thirteenth resolution of the Annual Shareholders' Meeting of 6 June 2023.

FOURTEENTH RESOLUTION (AUTHORISATION FOR THE BOARD OF DIRECTORS TO BUY BACK COMPANY SHARES, IN ACCORDANCE WITH ARTICLE L. 22-10-62 OF THE FRENCH COMMERCIAL CODE)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, having reviewed the Board of Directors' report:

- authorises the Board of Directors, with the right to sub-delegate under the conditions provided for by law, for a period of 18 months as from the date of the Meeting, to buy back, directly or indirectly, Company shares, under the conditions provided for in Articles L. 22-10-62 et seq. of the French Commercial Code, Articles 241-1 to 241-5 of the AMF General Regulations and Regulation (EU) No. 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse
- resolves that the shares may be purchased, sold or transferred, by any means, on one or more occasions, notably on regulated markets, multilateral trading systems, using systematic internalisers or over-the-counter, including by way of block purchases or sales or public offers, using options or derivatives or any other method, under the conditions provided for by the market authorities and in compliance with the applicable regulations, whether directly or indirectly through an investment services provider
- resolves that the authorisation may be used:
 - to ensure the liquidity of the Company's shares through a liquidity agreement with an investment services provider, acting independently, in accordance with market practices permitted by the AMF
 - to meet obligations related to stock option plans, free share plans, employee savings plans or other share allocations to employees and corporate officers of the Company or of related companies, and to carry out any related hedging transactions under the conditions of and in accordance with the provisions of the applicable laws and regulations
 - to deliver shares on the exercise of rights attached to securities giving access to the share capital, and to carry out any related hedging transactions under the conditions of and in accordance with the provisions of the applicable laws and regulations
 - to purchase and retain shares for subsequent delivery in payment or exchange for external growth transactions, mergers, spin-offs or asset contributions
 - to cancel all or a portion of the shares bought back, subject to the adoption of the fifteenth resolution below, and, if so, under the terms set forth therein
 - or more generally, to carry out transactions for any purpose that may be authorised by law or any market practice that may be permitted by the market authorities, it being specified that, in such a case, the Company would inform its shareholders by way of a press release

- resolves to set the maximum per-share buyback price (excluding expenses and commissions) at €24 per share, with an overall limit of €430,063,872 (corresponding to a maximum of 17,919,328 shares based on the maximum price of €24 per share), it being specified that said buyback price will be adjusted as necessary to take into account any corporate actions (in particular in the event of capitalisation of reserves and the allocation of free shares, or a stock split or reverse stock split) during the period of validity of this authorisation
- resolves that the maximum number of shares that may be bought back under this resolution may not exceed 10% of the total number of shares comprising the share capital at any time, said percentage being applied to a share capital figure adjusted to take into account any transactions affecting the share capital after this Meeting, it being specified that (i) when the shares are purchased in order to ensure the liquidity of the Company's shares, the number of shares taken into account for the calculation of said limit corresponds to the number of shares purchased, less the number of shares resold during the term of the authorisation, and (ii) when the shares are purchased with a view to being retained for subsequent delivery in payment or exchange for external growth transactions, mergers, spin-offs or asset contributions, the number of shares purchased may not exceed 5% of the total number of shares
- gives full powers to the Board of Directors, with the right to sub-delegate under the conditions provided for by law, to implement this authorisation, in particular to (i) determine the appropriateness of launching a share buyback programme and determine the terms and conditions thereof, (ii) place all stock market orders, (iii) sign all deeds of sale or transfer, (iv) enter into any agreements, liquidity agreements or option contracts, (v) make any declarations to the AMF and any other body, (vi) carry out any necessary formalities, in particular to allocate or re-allocate the shares bought back to the programme objectives, and, in general, (vii) do all that is necessary, it being specified, however, that this authorisation may not be implemented by the Board of Directors during a tender offer for the Company's shares
- notes that the Board of Directors must inform the Ordinary Shareholders' Meeting, in accordance with the applicable laws, of the transactions carried out under this authorisation
- resolves that with immediate effect, this authorisation supersedes the unused portion of the authorisation to buy back the Company's shares granted in the thirteenth resolution of the Annual Shareholders' Meeting of 6 June 2023.

Resolutions submitted to the Extraordinary Shareholders' Meeting

Resolution 15 – Delegation of authority to reduce the share capital by cancelling treasury shares

In the fifteenth resolution, as in each year, you are invited to authorise the Board of Directors to reduce the Company's share capital by cancelling all or a portion of the shares bought back under the share buyback programmes authorised and implemented by the Company. Up to 10% of the shares comprising the Company's share capital may be cancelled per 24-month period.

This authorisation would be granted for a period of 18 months and would supersede the same authorisation granted in the fourteenth resolution of the Annual Shareholders' Meeting of 6 June 2023.

FIFTEENTH RESOLUTION (AUTHORISATION TO BE GRANTED TO THE BOARD OF DIRECTORS TO REDUCE THE SHARE CAPITAL BY CANCELLING SHARES, IN ACCORDANCE WITH ARTICLE L. 22-10-62 OF THE FRENCH COMMERCIAL CODE)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Extraordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' special report:

- authorises the Board of Directors, in accordance with Article L. 22-10-62 of the French Commercial Code, for a period of 18 months as from the date of this Meeting, to cancel, on one or more occasions, up to a maximum of 10% of the share capital per 24-month period, all or a portion of the shares purchased by the Company and to reduce the share capital for an equivalent amount, in the proportions and at the times of its choosing, it being specified that said limit will apply to a share capital figure adjusted to take into account any transactions affecting the share capital after this Meeting
- resolves that any excess of the purchase price of the shares over their nominal value will be charged to the share premium, merger or contribution accounts or to any available reserve account, including the legal reserve, provided that the latter does not fall below 10% of the Company's share capital after the capital reduction has been completed
- grants full powers to the Board of Directors, with the right to sub-delegate under the conditions provided for by law, to carry out all acts, formalities or declarations with a view to completing the share capital reductions carried out pursuant to this authorisation and to amend the Company's Articles of Association accordingly
- **resolves** that with immediate effect, this authorisation supersedes the unused portion of the authorisation to cancel the Company's shares granted in the fourteenth resolution of the Annual Shareholders' Meeting of 6 June 2023.

Resolutions 16 to 18 – Incentives scheme for Antin employees

The Board of Directors wishes to have the means to enable it to deploy an employee incentives scheme granting Antin employees a stake in the Company's capital, and therefore proposes that you grant it the following authorisations to provide it with a range of suitable tools for this purpose:

- authorisation to grant new or existing shares free of consideration
- authorisation to increase the Company's share capital by issuing shares of the Company reserved for members of an Employee Share Purchase Plan or certain categories of beneficiaries consisting of employees of Antin group companies.

Regarding the authorisation to grant new or existing shares of the Company free of consideration

You are invited to authorise the Board of Directors to grant new or existing shares free of consideration, on one or more occasions, to employees of the Company, or certain categories of employees, as well as to employees of companies or economic interest groupings in which the Company holds, directly or indirectly, at least 10% of the share capital or voting rights at the grant date of the shares concerned.

Corporate officers of the Company and members of the Executive Committee would not benefit from any grants of free shares (except as the case may be in the event of recruitment of any new joiners, subject to meeting as applicable the conditions set out in Articles L. 225-197-1 II and L. 22-10-60 of the French Commercial Code).

New and existing shares granted under this authorisation may not represent more than 2,000,000 shares (excluding the number of shares to be issued, if any, in respect of adjustments made to preserve the rights of any beneficiaries of free share grants), it being specified that the total number of shares granted free of consideration by the Board of Directors may never exceed the overall limit of 15% of the Company's existing share capital on the date of the decision to grant them.

Subject to the fulfilment of any conditions or criteria set (as the case may be) by the Board of Directors, shares granted to beneficiaries would vest after a vesting period of at least one year. The Board of Directors may also set a lock-up period during which beneficiaries must retain the shares. It is specified that (i) the cumulative duration of the vesting and lock-up periods may not be less than two years and (ii) the duration of the vesting period and, where applicable, the lock-up period, which may be longer than the minimum periods set out above, will be set out by the Board of Directors.

Notwithstanding the above, the shares would vest before the end of any remaining vesting period in the event of death of the beneficiary (should a request be made by the heirs of a deceased beneficiary within six months), or the beneficiary being recognised as having a disability corresponding to the second or third categories set out in Article L. 341-4 of the French Social Security Code. The shares granted would be freely transferable in the event of death or in the event of the beneficiary being recognised as having a disability corresponding to the abovementioned categories of the French Social Security Code.

In accordance with the provisions of Article L. 225-197-1 of the French Commercial Code, where the grant relates to shares to be issued, the authorisation would automatically entail the waiver by shareholders of their pre-emptive subscription rights in respect of the newly issued shares, in favour of the beneficiaries of the free share grant, with the corresponding capital increase becoming effective only when the shares vest to the beneficiaries.

This authorisation would be granted for a period of 38 months as from the date of this Meeting and would terminate the unused portion of the authorisation granted in the eighteenth resolution of the Annual Shareholders' Meeting of 14 September 2021.

The table below summarises the main characteristics of the **authorisations sought under resolutions 17 to 18** to increase the share capital by issuing shares, reserved for members of an Employee Share Purchase Plan or certain categories of beneficiaries:

Resolution	Purpose	Ceiling	With PSR?	Method used to set the issue price of the securities	Suspended during a tender offer period?	Term of the authorisation
No. 17	Issue of shares to members of an Employee Share Purchase Plan (plan d'épargne entreprise)	Maximum amount of the share capital increases that may be carried out immediately or in the future (including the issue premium): €10,000,000 The overall ceilings set in the 25 th resolution of the shareholders' meeting of 6 June 2023 also apply	No	A ceiling, the price or the conditions for setting the price would be set by the Shareholders' Meeting, it being specified that the issue price of the shares is governed by law: it may not be (i) higher than the average of the quoted prices for the Company's shares during the 20 trading days preceding the date of the decision to set the opening date for the subscription period, (ii) nor less than 30% below said average (or 40% lower when the lock-up period provided for by the plan is greater than or equal to ten years) (Article L. 3332-18 of the French Labour Code)	No	18 months
No. 18	Issue of shares to certain categories of beneficiaries consisting of employees of Antin group companies	Maximum amount of the share capital increases that may be carried out immediately or in the future (including the issue premium): €5,000,000 The securities issued pursuant to this authorisation would be deducted from the ceiling set in the 17 th authorisation and from the overall ceilings set in the 25 th resolution of the shareholders' meeting of 6 June 2023	No	The price would be determined based on the quoted price of the Company's shares and would be equal to the average opening price over the 10 trading days preceding the date of the share capital increase pursuant to this authorisation and may include a maximum discount of 30% on said average	No	18 months

SIXTEENTH RESOLUTION (AUTHORISATION TO BE GRANTED TO THE BOARD OF DIRECTORS TO GRANT NEW OR EXISTING SHARES FREE OF CONSIDERATION)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Extraordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' special report, and in accordance with the provisions of Articles L. 225-197-1 et seq. and L. 22-10-59 et seq. of the French Commercial Code:

- authorises the Board of Directors, with the right to sub-delegate under the conditions provided for by the applicable laws and regulations, to grant free of consideration, on one or more occasions, up to a maximum of 2,000,000 shares (excluding the number of shares to be issued, if any, in respect of any adjustments made to preserve the rights of beneficiaries of free share grants), new or existing shares to employees or certain categories of employees of the Company and/or companies or economic interest groupings affiliated to it within the meaning of Article L. 225-197-2 of the French Commercial Code, located in France or outside France, as determined by the Board of Directors in accordance with the provisions of Articles L. 225-197-1 et seq. and L. 22-10-59 et seq. of the French Commercial Code, it being specified that the total number of shares granted free of consideration by the Board of Directors may never exceed the overall limit of 15% of the Company's existing share capital on the date of the decision to grant them
- resolves that, subject to the fulfilment of any conditions or criteria set by the Board of Directors, shares granted to beneficiaries will vest after a vesting period of at least one year (the "Vesting Period"), and that, where applicable, the beneficiaries will be required to hold said shares for a period set by the Board of Directors (the "Lock-up Period"), it being specified that (i) the combined duration of the Vesting Period and the Lock-up Period may not be less than two years and (ii) the duration of the Vesting Period and, where applicable, of the Lock-up Period, which may be longer than the minimum periods set out above, shall be set by the Board of Directors
- resolves, notwithstanding the above, that the shares will vest before the end of any remaining Vesting Period in the event of death of the beneficiary (should a request be made by the heirs of a deceased beneficiary within six months), or the beneficiary being recognised as having a disability corresponding to the second or third categories set out in Article L. 341-4 of the French Social Security Code
- resolves that the shares granted will be freely transferable in the event of death or the beneficiary being recognised as having a disability corresponding to the abovementioned categories of the French Social Security Code
- notes that, in accordance with the provisions of Article
 L. 225-197-1 of the French Commercial Code, where the
 grant relates to new shares, this authorisation automatically
 entails the waiver by shareholders of their pre-emptive
 subscription rights in respect of the newly issued shares, in
 favour of the beneficiaries of the free share grant, with
 the corresponding capital increase becoming effective
 only when the shares vest to the beneficiaries
- notes that this decision entails, to the extent necessary, a waiver by the shareholders, in favour of the beneficiaries of the free shares, of their right to a share in the reserves,

- profits or premiums which, if applicable, will be used for the capital increase at the end of the Vesting Period, for the purposes of which all powers are delegated to the Board of Directors
- delegates to the Board of Directors, with the right to sub-delegate under the conditions provided for by the applicable laws and regulations, all powers to:
 - place on record the existence of sufficient reserves and, at the time of each grant, transfer to a restricted reserve account the sums required to pay up the new shares to be granted
 - determine the identity of the beneficiaries of the grants and the number of free shares that may be granted to each of them
 - set the conditions and, where appropriate, the criteria for the share grants
 - set the duration of the Vesting Period and any Lock-up Period, and, where applicable, amend these periods for any circumstances in which this resolution or the applicable regulations would allow such an amendment

where applicable:

- make any adjustments during the Vesting Period to the number of shares granted free of consideration in order to preserve the rights of beneficiaries, in light of any transactions in the Company's share capital or shareholders' equity (such as those provided for in Article L. 225-181 of the French Commercial Code), as it deems necessary
- provide, as it deems necessary, for the temporary suspension of the grant rights in accordance with applicable laws and regulations
- decide, when the time comes, on the capital increase(s) related to the issue of any new shares granted free of consideration, deduct from reserves, profits or premiums the sums required to pay up the said shares and amend the Company's Articles of Association accordingly
- buy back shares where necessary to deliver any existing shares granted free of consideration
- take all necessary measures to ensure beneficiaries comply with the lock-up requirement
- and, in general, do whatever is necessary under the legislation in force to implement this authorisation, and in particular to enter into any agreements, apply for any authorisations, carry out any formalities and do whatever is necessary to successfully complete or defer the planned grants and issues
- resolves that this authorisation is granted for a period of 38 months from today's date
- resolves that with immediate effect, this authorisation terminates the unused portion of the authorisation to grant new or existing shares free of consideration granted in the eighteenth resolution of the Annual Shareholders' Meeting of 14 September 2021
- resolves that the Board of Directors will each year inform the Ordinary Shareholders' Meeting of the transactions carried out under this resolution.

SEVENTEENTH RESOLUTION (DELEGATION OF AUTHORITY TO THE BOARD OF DIRECTORS TO INCREASE THE SHARE CAPITAL BY ISSUING SHARES OF THE COMPANY WITHOUT PRE-EMPTIVE SUBSCRIPTION RIGHTS, RESERVED FOR MEMBERS OF AN EMPLOYEE SHARE PURCHASE PLAN)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Extraordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' special report, and in accordance with the provisions of the French Commercial Code, specifically Articles L. 225-129 et seq., L. 22-10-49 and L. 225-138-1, as well as Articles L. 3332-1 et seq. of the French Labour Code:

- delegates to the Board of Directors, with the right to delegate or sub-delegate under the conditions provided for by law, its authority to decide, on one or more occasions, in the proportions and at the times of its choosing, to issue ordinary shares of the Company, reserved for the members of an Employee Share Purchase Plan of the Company and, where applicable, of the French or foreign companies that are related to the Company within the meaning of Article L. 225-180 of the French Commercial Code and included in the scope of the consolidated financial statements of the Company pursuant to Article L. 3344-1 of the French Labour Code (the "Group")
- resolves that the total amount, including issue premiums, of the share capital increases that may be carried out pursuant to this resolution may not exceed €10,000,000 (or the equivalent on the issue date of said amount if issued in a foreign currency or in a unit of account established by reference to a basket of currencies)
- specifies that said ceiling will be deducted from the overall ceiling provided for in the twenty-fifth resolution of the Annual Shareholders' Meeting of 6 June 2023, or, where applicable, from the ceiling provided for in a resolution with the same purpose superseding the said resolution during the validity period of this delegation
- resolves that the issue price of the shares will be determined under the conditions provided for in Articles L. 3332-18 to L. 3332-23 of the French Labour Code, and that said subscription price may include a discount in relation to the average of the quoted prices for the Company's shares in accordance with Article L. 3332-19 of the French Labour Code. Said discount may not exceed the maximum discount provided for by law on the date of the Board of Directors' decision
- resolves to waive, in favour of the members of a Group Employee Share Purchase Plan, shareholders' pre-emptive subscription rights in respect of the shares issued
- resolves, in accordance with Article L. 3332-21 of the French Labour Code, that the Board of Directors may grant new or existing shares, free of consideration, to the aforementioned beneficiaries as an employer contribution, in accordance with the rules of the Employee Share Purchase Plan, and/or as a discount, provided that

the equivalent monetary value of such grants, as determined based on the subscription price, does not exceed the limits provided for in Articles L. 3332-11 and L. 3332-19 of the French Labour Code

- resolves that, if the beneficiaries do not subscribe to the full amount of the share capital increases within the time limit, said share capital increase will only be carried out up to the amount of the subscribed shares, and that the unsubscribed shares may be offered again to the relevant beneficiaries in a subsequent share capital increase
- resolves that the Board of Directors will have full powers, with the right to delegate or sub-delegate under the conditions provided for by law, to implement this delegation, in particular to:
 - determine the members of the Employee Share Purchase Plan who will be eligible for the subscription offering and the maximum number of shares that may be subscribed by each beneficiary
 - decide that the subscriptions may be made directly or through a company mutual fund or other structures or entities permitted under applicable legal or regulatory provisions
 - determine the dates, terms and conditions of the issues that may be carried out pursuant to this delegation of authority, and, in particular, set the opening and closing dates of the subscription period(s), the cum rights dates, the method by which the shares will be paid up and the time frame for paying up the shares
 - request the listing of the new securities on the stock market, place on record the completion of the share capital increases for the amount of the shares that will be effectively subscribed, capitalise the profits, reserves or share premiums necessary to pay up the shares issued free of consideration in respect of the employer contribution and/or discount granted under the plan, amend the Articles of Association accordingly, carry out any transactions and complete any formalities, directly or through an agent, related to the share capital increases, and, where applicable, deduct the costs incurred by the share capital increases from the amount of the premiums in respect of the increases and the amounts required to bring the legal reserve to one-tenth of the new share capital after each increase
- **resolves** that this authorisation is granted for a period of 18 months as from the date of this Meeting and supersedes, with immediate effect, the unused portion of the authorisation granted in the twenty-third resolution of the Annual Shareholders' Meeting of 6 June 2023.

EIGHTEENTH RESOLUTION (DELEGATION OF AUTHORITY TO THE BOARD OF DIRECTORS TO INCREASE THE SHARE CAPITAL BY ISSUING SHARES OF THE COMPANY WITHOUT PRE-EMPTIVE SUBSCRIPTION RIGHTS, RESERVED FOR CATEGORIES OF BENEFICIARIES CONSISTING OF EMPLOYEES OF ANTIN GROUP COMPANIES)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Extraordinary Shareholders' Meetings, having reviewed the Board of Directors' report and the Statutory Auditors' special report, and in accordance with the provisions of the French Commercial Code, specifically, Articles L. 225-129 et seq. and Article L. 225-138:

- delegates to the Board of Directors, with the right in turn
 to delegate or sub-delegate under the conditions
 provided for by law, its authority to decide, on one or
 more occasions, in the proportions and at the times of its
 choosing, to issue ordinary shares of the Company,
 reserved for the category of beneficiaries defined below
- resolves that the total amount, including issue premiums, of the share capital increases that may be carried out pursuant to this resolution may not exceed €5,000,000 (or the equivalent on the issue date of said amount if issued in a foreign currency or in a unit of account established by reference to a basket of currencies)
- specifies that said ceiling will be deducted from the ceiling mentioned in the seventeenth resolution of this Meeting, and from the overall ceiling provided for in the twenty-fifth resolution of the Annual Shareholders' Meeting of 6 June 2023, or, where applicable, from the overall ceiling provided for in a resolution with the same purpose superseding the said resolution during the validity period of this delegation
- resolves to waive shareholders' pre-emptive subscription rights in respect of the shares issued pursuant to this resolution and to reserve the right to subscribe to said shares to the following categories of beneficiaries: (i) employees or corporate officers of the Company and of affiliated companies with registered offices in or outside France within the meaning of Article L. 225-180 of the French Commercial Code, and (ii) employees or corporate officers of Antin Infrastructure Services Luxembourg II (AISL II), a private limited liability company (société à responsabilité limitée), incorporated under the laws of the Grand Duchy of Luxembourg, registered with the Luxembourg Trade and Companies Registry under number B185727, whose registered office is located at 17 Boulevard F.W. Raiffeisen, L-2411 Luxembourg, (iii) one or more investment funds or other entities, with or without legal personality, subscribing on behalf of persons designated under (i) or (ii) above
- resolves that the issue price of the shares will be determined based on the quoted price of the Company's shares and will be equal to the average opening price over the

- 10 trading days preceding the date of the share capital increase pursuant to this resolution, and that the subscription price may include a maximum discount of 30% on said average price
- resolves that the Board of Directors may grant new or existing shares, free of consideration, to the aforementioned beneficiaries as a discount and/or as an employer contribution similar to the contribution offered in connection with the employee shareholding plan provided for in the seventeenth resolution above
- resolves that the Board of Directors, as appropriate, will have full powers, with the right to delegate or sub-delegate under the conditions provided for by law, to implement this delegation, in particular to:
 - determine the list of beneficiaries of the issues of Company shares from among the aforementioned categories of beneficiaries and the number of shares that may be subscribed by each of them
 - decide that the subscriptions may be made directly or through a company mutual fund or other structures or entities permitted under applicable legal or regulatory provisions
 - determine the dates, terms and conditions of the issues that may be carried out pursuant to this resolution and, in particular, set the opening and closing dates of the subscription period(s), the cum rights dates, the method by which the shares will be paid up and the time frame for paying up the shares
 - request the listing of the new securities on the stock market, place on record the completion of the share capital increases for the amount of the shares that will be effectively subscribed, capitalise the profits, reserves or share premiums necessary to pay up the shares issued free of consideration in respect of the employer contribution and/or discount granted under the plan, amend the Articles of Association accordingly, carry out any transactions and complete any formalities, directly or through an agent, related to the share capital increases, and, where applicable, deduct the costs incurred by the share capital increases from the amount of the premiums in respect of the increases and the amounts required to bring the legal reserve to onetenth of the new share capital after each increase
- resolves that this authorisation is granted to the Board of Directors for a period of 18 months from the date of this Meeting.

Resolution submitted to the Ordinary Shareholders' Meeting

Resolution 19 – Powers for formalities

The nineteenth resolution is a standard resolution enabling the Board of Directors to carry out all publication and filing formalities required by law after the Shareholders' Meeting of 13 June 2024.

NINETEENTH RESOLUTION (POWERS FOR FORMALITIES)

The Shareholders' Meeting, voting under the quorum and majority conditions required for Ordinary Shareholders' Meetings, gives full powers to the bearer of an original, copy or extract of the minutes of this Meeting to carry out all necessary formalities.

HOW TO PARTICIPATE IN THE ANNUAL SHAREHOLDERS' MEETING?

5.1 CONDITIONS OF PARTICIPATION IN THE ANNUAL SHAREHOLDERS' MEETING

Regardless of the number of shares you own, your participation in the Shareholders' Meeting is subject to the registration of your shares in your name or in the name of the financial intermediary holding the shares on your behalf on the second business day preceding the Shareholders' Meeting, i.e., Tuesday 11 June 2024, at 00:00, Paris time (hereinafter "D-2").

If you are a REGISTERED shareholder: your shares must be held in a registered account (pure or administered).

If you are a BEARER shareholder: you must have a shareholding certificate (certificate of ownership of your securities) drawn up by the financial intermediary that manages your securities account.

You can sell your shares at any time:

- if the sale took place before D-2, the admission card, vote cast before the Shareholders' Meeting or proxy would be invalidated or amended accordingly
- if the sale or any other transaction took place after D-2, the admission card, vote cast before the Shareholders' Meeting or proxy would continue to be taken into account by the Company.

5.2 WAYS OF PARTICIPATING IN THE ANNUAL SHAREHOLDERS' MEETING

You may:

- attend the Shareholders' Meeting in person, having previously requested an admission card⁽¹⁾ or
- not attend the Shareholders' Meeting in person and in this case:
 - · vote remotely before the Meeting
 - or give a proxy to the Chairman of the Shareholders' Meeting
 - or give a proxy to any person of your choice.

In all cases, you must:

- either connect to the dedicated and secure websites and follow the procedure indicated (see instructions below)
- or complete and date the paper form attached to this convening brochure and return it by post to Uptevia (see instructions below).

Once you have requested an admission card, voted remotely before the Meeting or sent a proxy, you will no longer be able to choose another method of participation.

⁽¹⁾ To attend the Shareholders' Meeting in person, you must go the Shareholders' Meeting with this admission card and proof of identity.

If you are a REGISTERED shareholder and have not received your admission card before the Meeting, you can go directly to the desk at the Shareholders' Meeting provided for this purpose, with your identity document.

If you are a BEARER shareholder and have not received your admission card before the Meeting, you must ask the institution where your account is held to issue you a shareholding certificate that will enable you to prove that you are a shareholder on D-2, to be admitted to the Meeting.

HOW TO PARTICIPATE IN THE ANNUAL SHAREHOLDERS' MEETING?





By Internet

You will be able to access the dedicated and secure Planetshares and VOTACCESS websites from Friday 24 May 2024 at 09:00, Paris time to Wednesday 12 June 2024 at 15:00, Paris time, the last business day before the date of the Shareholders' Meeting.

It is recommended not to wait until the last few days to access the websites, in order to avoid possible congestion.

You are a PURE REGISTERED shareholder

Log on to the Planetshares website (https://planetshares.uptevia.pro.fr) using the user ID number and password sent to you by post by Uptevia.

Click on the "Take part in the vote" icon and follow the instructions; you will be directed to VOTACCESS to print your admission card, vote remotely before the Meeting or appoint a proxy.

You are an ADMINISTERED REGISTERED shareholder

Please refer to the form attached to this convening brochure. You will find your user ID at the top right. It allows you to access the Planetshares website (https://planetshares.uptevia.pro.fr).

If you do not have or no longer have your Planetshares password, click on "Forgot or not received password" and follow the instructions.

With your user ID and password, go to the "Take part in the vote" section and follow the instructions. You will be directed to VOTACCESS to print your admission card, vote remotely before the Meeting or appoint a proxy.

You are a BEARER shareholder

If your financial intermediary offers you the option of using VOTACCESS, log on to your financial intermediary's "stock market" portal and follow the instructions to print your admission card, vote remotely before the Meeting or appoint a proxy.

If your financial intermediary is not connected to the VOTACCESS website, in accordance with the provisions of Article R. 225-79 of the French Commercial Code, notification of the appointment and revocation of a proxy may also be given electronically, as follows:

 You can send an email to: Paris_France_CTS_mandats@uptevia.pro.fr.

This email must contain the following information: name of the issuer concerned (Antin Infrastructure Partners), date of the Shareholders' Meeting (13 June 2024), surname, first name, address, bank details of the principal, as well as the surname, first name and, if possible, the address of the proxy.

 You must ask your financial intermediary managing your securities account to send written confirmation to the following address:

Uptevia, Assemblées Générales - 90 - 110, Esplanade du Général de Gaulle - 92931 Paris La Défense Cedex, France.

Only notifications of the appointment or revocation of proxies may be sent to the aforementioned email address; any other request or notification relating to another purpose may not be taken into account.

In order for the appointments or revocations of proxies notified by electronic means to be validly taken into account, confirmations must be received no later than **Wednesday 12 June 2024** at 15:00. Paris time.



In accordance with Article R. 225-77 of the French Commercial Code, only paper forms that have been received by Uptevia by post no later than **Monday 10 June 2024** at midnight, Paris time, will be taken into account.

You are a PURE REGISTERED or ADMINISTERED REGISTERED shareholder

Complete, date and sign the form attached to this convening brochure. Return it to Uptevia at the following address in the envelope provided for this purpose:

Uptevia

Assemblées Générales 90 - 110, Esplanade du Général de Gaulle 92931 Paris La Défense Cedex France

You are a BEARER shareholder

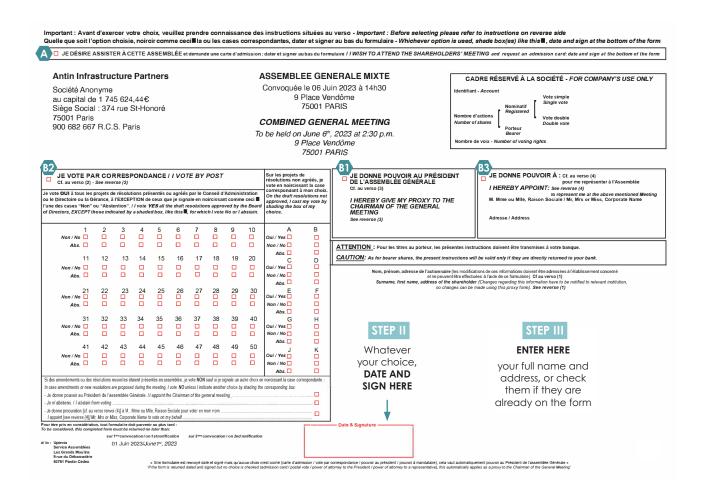
You can print the form from the convening brochure published on the website www.shareholders.antin-ip.com. The form must be completed, dated and signed, then sent to your financial intermediary, who will send it to Uptevia and attach a shareholding certificate.

5.3 HOW TO COMPLETE THE FORM ATTACHED TO THIS CONVENING BROCHURE?

STEP I

If you wish to attend the Shareholders' Meeting, tick the box (A)

If you do not wish to attend the Shareholders' Meeting, tick the appropriate box (B1), (B2) or (B3)



STEP IV

Whatever choice you have made, please return your form, duly filled out, dated and signed at the bottom, using the prepaid envelope enclosed, as soon as possible:

if you are a PURE REGISTERED or an ADMINISTERED REGISTERED shareholder: to Uptevia, Assemblées Générales, Grands Moulins de Pantin – 9, rue du Débarcadère 93500 Pantin, France

if you are a BEARER shareholder: to the financial intermediary who holds your securities account.

5.4 WHERE CAN I FIND THE RELEVANT DOCUMENTS FOR THE ANNUAL SHAREHOLDERS' MEETING?

In accordance with the applicable legal and regulatory provisions, all documents that must be made available to shareholders for the Meeting will be available at the registered office of Antin (374, rue Saint-Honoré 75001 Paris, France).

The documents and information required by the French Commercial Code (in particular the text of the draft resolutions and the reports that will be presented to the Meeting) may be consulted or downloaded no later than the twenty-first day preceding

the Meeting, on the Company's website www.shareholders. antin-ip.com, under "Shareholders' Meetings".

If you wish to receive them in paper format, in accordance with the provisions of Article R. 225-88 of the French Commercial Code, you may request this until the fifth day before the Meeting, i.e., until Saturday 8 June 2024 at midnight, Paris time, using the document request form on page 39.

5.5 YOU WISH TO REQUEST THE INCLUSION OF AN ITEM OR A DRAFT RESOLUTION ON THE AGENDA OF THE ANNUAL SHAREHOLDERS' MEETING

As mentioned in the Meeting notice published at the *Bulletin* des Annonces Légales Obligatoires dated 29 April 2024, under number 52, you had the right to request the inclusion of items or draft resolutions on the agenda of the Meeting.

In this case, your request was to be sent:

- by registered letter with acknowledgment of receipt, to the Company's registered office at the following address: Antin Infrastructure Partners (Shareholders' Meeting), 374, rue Saint-Honoré 75001 Paris, France or
- by email, to the following address: shareholders@antin-ip.com.

The deadline for receiving your request was set according to the legal deadlines at the latest 25 days before the Meeting is held, i.e., on Sunday 19 May 2024 at midnight, Paris time.

Your request has to be also accompanied by a certificate of registration in an account justifying the possession or representation of the request for the fraction of the share capital required by Article R. 225-71 of the French Commercial Code.

If applicable, you need to send a new certificate justifying the registration of the shares on the second business day prior to the Meeting, at 00:00, Paris time, i.e., on **Tuesday 11 June 2024**, at 00:00, Paris time.

5.6 YOU WISH TO SUBMIT A WRITTEN QUESTION

You have the right to submit written questions to the Board of Directors.

The Board of Directors will respond to it during the Shareholders' Meeting or, in accordance with Article L. 225-108 of the French Commercial Code, the response will be deemed given when it appears on the Company's website, www.shareholders.antin-ip.com, under "Shareholders' Meetings".

Questions should be sent:

- by registered letter with acknowledgment of receipt, to the Company's registered office at the following address: Antin Infrastructure Partners (Shareholders' Meeting), 374, rue Saint-Honoré 75001 Paris, France or
- by email, to the following address: shareholders@antin-ip.com.

In accordance with Article R. 225-84 of the French Commercial Code, written questions must be sent no later than the fourth business day prior to the Meeting, i.e., **Friday 7 June 2024**, at midnight. Paris time.

To be taken into account, written questions must be accompanied by a certificate of registration either in the registered shares accounts held by the Company, or in the bearer shares accounts held by an intermediary referred to in Article L. 211-3 of the French Monetary and Financial Code.

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DOCUMENT REQUEST FORM

SHAREHOLDERS' MEETING OF 13 JUNE 2024

In accordance with the provisions of Article R. 225-88 of the French Commercial Code, any shareholder may, from the date of the convening notice and until the fifth day before the Meeting, i.e., until Saturday 8 June 2024 at midnight, Paris time, ask the Company to send him/her the documents provided for in Articles R. 225-81 and R. 225-83 of the French Commercial Code.

If you wish to receive these documents, please return the following form, duly completed, as explained below:

Form to be returned exclusively to:

Uptevia Assemblées Générales 90 - 110, Esplanade du Général de Gaulle 92931 Paris La Défense Cedex France

As part of its approach to sustainable development and the protection of the environment, the Company recalls that these documents and information may also be consulted and downloaded on the Company's website (www.shareholders.antin-ip.com).

Mr. or Ms.		
Email address:	@	
Postal address:		
Postcode:		
City:		
Country:		
Holder of Antin Infrastructure I	Partners registered shares	
Holder of Antin Infrastructure financial intermediary)	Partners bearer shares (attach a copy of the shareholding	certificate issued by your
 Requests the documents or information referre the Shareholders' Meeting of 13 June 2024 to b 	ed to in Articles R. 225-81 and R. 225-83 of the French Com be sent:	nmercial Code relating to
$\hfill\Box$ to the above postal address (paper version))	
$\hfill\Box$ to the above email address.		
	nefit from the provisions of Article R. 225-88 paragraph 3 of information provided for in Articles R. 225-81 and R. 225-83 c greholders' meeting	



REGISTERED SHAREHOLDERS: PLEASE OPT FOR THE E-NOTICE FOR THE NEXT SHAREHOLDERS' MEETINGS

By choosing to be notified by email for the next shareholders' meetings of Antin Infrastructure Partners, you are contributing to our sustainable development approach.

You can choose this option until D-35 before the date of any shareholders' meeting.

You can sign up for this service online by logging in to the Planetshares website.

If you are a PURE REGISTERED shareholder, log in using your user ID number and password provided to you.

If you are an ADMINISTERED REGISTERED shareholder, your user ID is at the top right of your form attached to this convening brochure. If you do not have your password, you can request it on the Planetshares website by clicking on the contact form at the top right. You can also do so by calling the toll-free number (+33 01 57 43 02 30).

If you decide to receive your convening brochure by post again, all you have to do is to notify Uptevia by post (Uptevia, Assemblées Générales - 90 - 110, Esplanade du Général de Gaulle - 92931 Paris La Défense Cedex, France) or by logging in to the Planetshares website.



Design and production

Contact: fr_content_and_design@pwc.com

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